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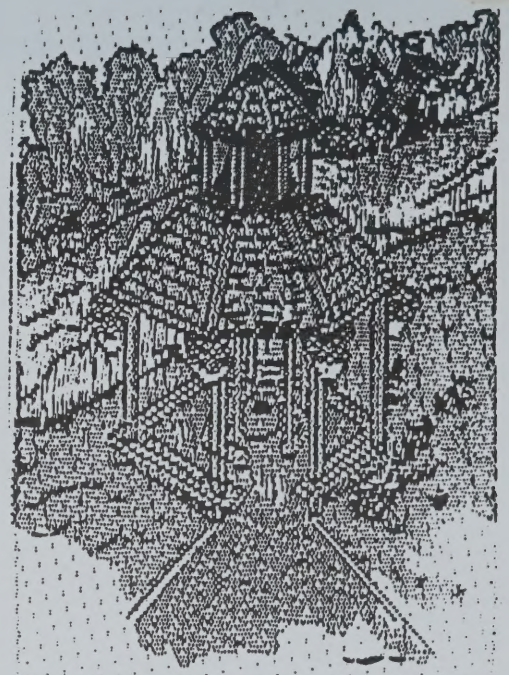
Annual Report



The Fabric
of
Marlborough

Fall

TOWN OF MARLBOROUGH

TOWN REPORT

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TOWN OF MARLBOROUGH

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TOWN OF MARLBOROUGH

ANNUAL REPORT

Background information

Township chartered in 1752 by the Masonic Proprietors' agent as "Monadnock No. 5". Lots were drawn in 1762, and were first settled two years later. The Town was incorporated in 1776.

Population 1977; Households 856

Location: Latitude 42° 52' North, Longitude 72° 12' West

Elevation above sea level: 730 feet.

Area of Land: 20.5 square miles Water: 0.2 square miles

Political Representatives

* * * * * * * * * * * * * * FEDERAL * * * * * * * * * * * * * * *

U.S. Senators: Honorable Robert Smith
Senate Office Building
Washington, D.C. 20510
Phone: 202-224-2841
Local Office: 46 South Main Street
Concord, N.H. 03301
Phone: 228-0453

Honorable Judd Gregg
Senate Office Building
Washington, D.C. 20510-2904
Phone: 202-224-3324
Local Office: 125 North Main Street
Concord, N.H. 03301
Phone: 225-7115

U.S. Congressman, 2nd N.H. District:

Honorable Charles Bass
1728 Longworth House Office Bldg.
Washington, D.C. 20515
Phone: 202-225-5206
Local Office: 142 North Main Street
Concord, N.H. 03301
Phone: 226-0249

Political Representatives (Continued)

* * * * * * * * * * * * * * STATE * * * * * * * * * * * * * *

Governor of New Hampshire: Governor Steve Merrill
Office of the Governor
State House
Concord, N.H. 03301
Phone: 271-2121

Executive Council, District 2: Councilor Peter Spaulding
State House, Room 207
Concord, N.H. 03301
Phone: 271-3632

State Senator, District 10: Senator Clesson J. Blaisdell
State House, Room 120
Concord, N.H. 03301-4951
Phone: 271-3207
Personal appointments in Keene, Phone: 358-3322

Representatives to the General Court:

Honorable Daniel Burnham
P.O. Box 496
Dublin, N.H. 03444-0496
Phone: (H) 563-8629

Honorable Stephen G. Avery
P.O. Box 495
Dublin, N.H. 03444-0495
Phone: (H) 563-8801

TOWN OFFICERS/EMPLOYEES

Selectmen — Chairman Glover E. Howe, Jr. '95
Robert L. Bennett '97; David E. Cheney '96
Administrative Assistant - Laurent J. Biron

Town Clerk-Tax Collector — Patricia R. Derby '96
Deputy Town Clerk-Tax Collector — Ila E. Walton

Town Treasurer — Charlotte M. Crowell '95

Moderator — Edward C. Goodrich, Jr. '96

Director of Public Works — Harry Patnode, Jr.
Highway Department Employees — Richard Patnode, Brian Tarr

Trustees of Trust Funds — Oliver F. Derby '95
Barbara H. Frechette '96, E. Anne Burlin '97

Cemetery Trustees — Alphonse Despres '97, Doris Wilcox '95
Corinne A. Bennett '96

Welfare Administrator — Susan Beffa

Health Officer — Justine Torelli

Sexton — Elmer A. Grover '95

Auditor — Vachon, Clukay & Co., PC

Planning Board — Chairman Kenneth Kerber '96
Selectman Robert L. Bennett, E. Anne Burlin, Secretary
Robert E. Doody, Jr. '95, Frederick Mead '94, James Bearce '96
Scott Butler '96, George Hulihan '97, Gilbert Alexander '94

Zoning Board of Adjustment — Chairman Robert Heald '94
E. Anne Burlin '95, Sandra Helgeland '94
Scott M.H. Swanson '96, Frank Knight '94
Russell Brandwein '97, Frank Buckbee '96, Richard Butler '97

Municipal Property Committee — Board of Selectmen

Historic Commission — Priscilla Richardson '95, Jane Butler '95

Recreation Committee — Chairman Bruce Lyman '95
Kathie Sullivan '96, Phylis Manning '95, Greg Orkins '97
Katherine Rogalski '95, James Velez '97, Franklin Pelkey '97

Recycling/Transfer Center Supervisor — Franklin D. Pelkey
Recycling/Transfer Center Employees — Linwood B. Croteau
Paul Laurendeau, Harry Henderson, Leo Lamoureux, Albert Greene

Water/Sewer Commissioners — The Board of Selectmen

Fire Wards — Chief Carl E. Russell '96, Edward H. Wilson '95
Wayne F. Crowell '97, Clarence H. Batchelder '97
Linwood B. Croteau '95

Deputy Forest Fire Wardens — Carl E. Russell, Edward H. Wilson
Wayne F. Crowell, Clarence P. Beauregard

Police Chief — Ernest J. Bashaw

Police Officers — Mark Chamberlain
Paul Bertolami, W. Garrett Chamberlain
Secretary - Geraldine Dunn
School Patrol - vacant
Animal Control - Police Officer on Duty

Frost Free Library Trustees — President Nancy Wyman '95
Marcia Legru, Treas '97, Gilda Goodrich, Sec'ty '96
Robert L. Bennett '97, Glover Howe, Jr.'95, David E. Cheney '96
Rufus Frost III, Rev. Pierre Baker, Rev. Dawn Garrett-Larsen

Frost Free Library Staff — Lisa Bearce, Director
Joan Wheeler, Assistant, Paul A. Laurendeau, Custodian
Dolores Biron, Alternate Assistant

Supervisors of the Checklist — Lawrence W. Robinson 2000
William F. Cumings '98, Charles W. Porter '96

Conservation Commission — Chairman Michael C. Krinsky
Charles R. Buffler, Secretary, Ernest Linders

Inspectors: Building — Christopher Robbins
Electrical — David Redfield
Plumbing — Peter W. Henry

Southwest Solid Waste District Representative — John E. Lecraw

Southwest Region Planning
Commissioners — Glover Howe, Jr. and Laurent J. Biron
Transportation Advisory Committee — Laurent J. Biron
Housing Advisory Committee — Alice Knight
Natural Resource Advisory Committee — Michael Krinsky

GENERAL INFORMATION

TOWN HALL: Selectmen 876-3751
Town Clerk 876-4529
TDD Service: Call 1-800-735-2964
for Relay New Hampshire
Office Hours:

Monday	9 A.M. to 4:30 P.M.
	7 P.M. to 9:00 P.M.
Tuesday	9 A.M. to 4:30 P.M.
Wednesday	9 A.M. to 12 Noon
Thursday	9 A.M. to 4:30 P.M.
Friday	9 A.M. to 2:00 P.M.

Welfare Office at Lambert Building 157 Main Street, Tuesday & Thursday 9 A.M. to Noon. Phone 876-4703

Planning and Zoning Board meets second Tuesday each month. Office hours at Lambert Building are Monday night by appointment 7 - 9 P.M. Call 876-4529 for appointment.

Police Office phone 876-3311. If no answer call Mutual Aid 352-1100.

Highway Department - 876-4401

Landfill Open Friday 8 A.M. - 4 P.M.
Saturday 8 A.M. - 3:30 P.M.

Library Hours:	Tues/Wed	2-8 P.M.
	Thurs	10 A.M.-5 P.M.
	Fri/Sat	2-5 P.M.

*** ATTENTION BOAT OWNERS ***

Your boat may be registered at John Fletcher's Bait and Tackle Shop at 293 East Main Street. Boat taxes go to the Town in which they are paid. Let's give Marlborough the benefit of your boat tax!

*** INVENTORY OF TAXABLE PROPERTY ***

Please return your Inventory promptly. It is especially important that the census portion be filled in completely. This information is used for the school census and to compute our State Revenue Sharing. Inventories are due on **April 15th, 1995. After that date, a minimum penalty of $10.00 applies.**

IN CASE OF
EMERGENCY
CALL

352-1100

GIVE NAME, PHONE #
AND LOCATION

ATTENTION DOG OWNERS

All dogs six months or older must be licensed by May 1, 1995. Licenses are available from the Town Clerk's Office at the Town Hall.

An animal population control fee is now part of the license fee. This money will be sent to the State and given to low income persons to have their dogs and cats sterilized. The fees are as follows:

$6.50 for neutered or spayed animal
$9.00 for female or male animal

Note: Persons over 65 years of age may license one dog for $2.00.

Late Fees: $1 per month shall be charged if fees are not paid by June 1, 1995.

Any owner keeping a dog contrary to the provisions of NH Statutes RSA 466 shall forfeit $25 to the Town in which the dog is kept in addition to the above $1 per month charge.

THE FROST FREE LIBRARY IS YOUR SOURCE FOR FLOOD PLAIN MANAGEMENT INFORMATION

Publications include information on flood insurance, protecting a building from flooding, and community hazard mitigation. Contact the librarian for more information.

Additional assistance is also available at Marlborough Town Hall. Please contact:

Administrative Assistant/
Community Rating System Coordinator
Marlborough Town Hall
149 Main Street
Marlborough, N.H. 03455-0487
603-876-3751

SELECTMEN'S FOREWORD

Our big accomplishment for this year was closure of the landfill prior to the EPA deadline of October 9th, 1994. After that date, any landfill closures will be under far more restrictions and higher costs. We are also happy to say that closure was less than half of the original estimates of $400,000 at $182,000. What is even better, we did it in a series of funding steps and the total cost of closure is paid in full. This alone saved us some $50,000 in interest over what would have probably been a ten year bond. We are most grateful to our engineer, Mr. Robert Hitchcock of Clough, Harbour and Associates of Keene for his expert advice and closure plans. We also thank Erving Paper Mill of Erving, Massachusetts for their reasonable offer to construct the closure using their fiber clay product. Without these two companies, closure cost would have been much higher! We also thank Mr. Franklin Pelkey, our Recycling/Transfer Center Supervisor for his constant vigilance over the project which kept the project running smoothly and kept us informed minute by minute.

Of course, while the landfill project was a great accomplishment, property taxes are not at their best level. We understand the frustration over this high bill as we also pay it. However, there seems to be an idea developing that the Board of Selectmen have ultimate control over all the taxes. This thinking is incorrect as we only have control over the **TOWN SHARE** of the total tax. When you, as a voter, decide what you will fund at the School District Meeting, you have told the School Board, who governs that aspect, what the tax rate will be for those funds. Likewise, the County Commissioners have their own budget hearings and control those costs for the County. Those officials are elected and exercise their authority as required by law. In controlling the cost over Town functions, it is the policy of the Board of Selectmen that all budgets must be controlled and if there is some surplus at year end, year end spending sprees are not allowed.

We are happy to report that we ended the year essentially where we began and will have another $100,000 surplus available to offset appropriations. Further, our budget which is reflected on the following pages is some $95,000 less than last year and our estimate for the Town share of the tax is down $1.01 from $8.59 to $7.58 per $1,000 of assessed valuation.

We hope you will participate in the Town and School Meetings to help you understand why costs are seemingly high. Getting information first hand helps to squelch rumors that always get about half the story correct and allows you to ask your own questions.

There will be a big turnover in the Recreation Committee this year and we would be remiss if we did not recognize Bruce Lyman, Kathy Rogalski, and Phylis Manning for their hard work on the Committee. They have had a startling effect on how this operation was conducted and they will be missed. Our sincere thanks to all! For those of you concerned about the high cost of government, we wish to impress upon you that being a volunteer to the Town has a dramatic effect on taxes and we need people for the Conservation Commission, Heritage Commission, and the Planning and Zoning Boards. There are also other associated groups like the Friends of the Library, Garden Club, and Marlborough Community Association. Get involved and help! If you do not know how to contact these groups, call the Town Hall and we will guide you to the right people.

The Board of Selectmen

TOWN OF MARLBOROUGH

WARRANT AND BUDGET FOR 1995

The State of New Hampshire

THE POLLS WILL BE OPEN FROM 1:00 P.M. to 9:00 P.M.

To the Inhabitants of the Town of Marlborough, N.H. in the County of Cheshire in said State, qualified to vote in Town Affairs:

You are hereby notified to meet at the Marlborough School Gymnasium in said Marlborough on Tuesday, the fourteenth (14th) day of March 1994, at 7:00 P.M. of the clock in the afternoon, to act upon the following subjects:

1. To choose all necessary Town Officers for the year ensuing. (By ballot)

2. To vote on the proposed Town Zoning Ordinance changes as shown on the attached ballot to this warrant.

3. To see if the Town will vote to raise and appropriate the sum of $1,137,550.00, which represents the posted operating budget (Form MS-6). Said sum is exclusive of all special articles addressed.

4. To see if the Town will vote to raise and appropriate the sum of $200,000.00 (gross budget) for the construction of the Pleasant Street sewer line extension from Jewett Street to Ryan Road, and to authorize the borrowing of not more than ninety thousand dollars ($90,000.00), such sum to be raised by the participation in the State Revolving Fund (SRF), RSA 486:14 established for this purpose, and to allow the Selectmen to expend such monies as they become available from the the SRF and pass any vote relating thereto, the balance of one hundred ten thousand ($110,000.00) to be used from the Sewer Fund balance. (2/3 ballot vote required.) The Board of Selectmen unanimously recommend this article.

5. To see if the Town will vote to authorize the Selectmen to enter into a lease agreement for the purpose of leasing a dump truck for the Highway Department (total cost $66,401.00), and to raise and appropriate the sum of sixteen thousand, six hundred dollars ($16,600) for this purpose and authorize withdrawal of said sum from the Highway Heavy Equipment Capital Reserve Fund. (2/3 ballot vote required.) The Board of Selectmen unanimously recommend this article.

6. To see if the Town will vote to raise and appropriate the sum of ten thousand dollars ($10,000) to be placed in the existing capital reserve fund for the revaluation of the Town, or to act in any manner relating thereto. The Board of Selectmen unanimously recommend this article.

7. To see if the Town will vote to raise and appropriate the sum of ten thousand, three hundred fifty dollars ($10,350.00) for a new Library fire escape, or to take any action relating thereto.

8. To see if the Town will vote to raise and appropriate the sum of five thousand, six hundred ninety-eight dollars ($5,698.00) for the purpose of paying lease payment number #2 on the Ford police cruiser authorized by Town vote in article 8 at the 1994 Town Meeting. The source of said funds to be a withdrawal from the Farnum Fund.

9. To see if the Town will vote to establish a Heritage Commission in accordance with the provisions of RSA 673:4-a and to authorize the Board of Selectmen to appoint seven regular members, and two alternates, and further to raise and appropriate the sum of one thousand dollars ($1,000.00) to carry out the purposes of the Heritage Commission, and to establish a Heritage Fund in accordance with the provisions of RSA 674:44-d, or take any other action relating thereto.

10. Are you in favor of abolishing the Historic District Commission established under Article 14 of the 1992 annual Town meeting warrant?

11. To see if the Town will vote to designate the upper part of Water Street as a Scenic Road in accordance with RSA 231:157. This is supported by the Planning Board who held hearings on this matter and all abutters were notified and concurred in this action.

12. To see if the Town will vote to accept any funds for the maintenance of cemeteries or to act in any matter relating thereto.

13. To see if the Town will vote to authorize the Board of Selectmen to accept, on behalf of the Town, gifts, legacies, and devises made to the Town in trust for any public purpose as permitted by RSA 31:19.

14. To hear reports of Town Agents, Auditors and Committees.

15. To Transact any business that may legally come before the meeting.

Given under our hands and seal, this 15th day of February in the year of our Lord nineteen hundred and ninety-five.

Selectmen
of
Marlborough

A true copy of Warrant - Attest:

Selectmen
of
Marlborough

Statement of Compliance

The Town of Marlborough does not discriminate on the basis of race, color, sex, national origin, religion, handicap status, or age in any program or activity.

An electrical chairlift is available on the front stairs of the Municipal Building, and if anyone is unable to use this equipment, we will make arrangements to transact any business on the ground floor of the building.

Board of Selectmen

FOR YOUR NOTES

ZONING QUESTIONS

A VOTER WHO WISHES TO VOTE "YES" WILL PLACE AN (X) IN THE SQUARE IDENTIFIED BY THE WORD "YES" FOLLOWING THE QUESTION. A VOTER WHO WISHES TO VOTE "NO" WILL PLACE AN (X) IN THE SQUARE IDENTIFIED BY THE WORD "NO" FOLLOWING THE QUESTION. IF NO (X) IS PLACED IN EITHER SQUARE FOLLOWING THE QUESTION, THE BALLOT WILL NOT BE COUNTED AS TO THE QUESTION.

Are you in favor of the adoption of Amendment Number 1 as proposed by the Planning Board for the Town Zoning Ordinance to amend Section 6.4, G.2 (Table of Use Regulations Principal Uses) for the removal of sand, gravel, loam, peat or other earth material to read, in part, "... except for reuse on the same lot or contiguous lots under the same ownership."

Explanation: The current Ordinance provides an exception for the removal of any of these materials for use only on the same property from which the materials are to be removed. Favorable passage of this proposed change would also permit the removal of any such material for reuse on contiguous lots under the same ownership.

The Planning Board recommends passage of this amendment.

Yes ☐ No ☐

Are you in favor of adoption of Amendment Number 2 as proposed by the Planning Board for the Town Zoning Ordinance to amend Section 7.1 (INDIVIDUAL RESIDENCES AND NON-RESIDENTIAL USES) by adding a footnote and by appending the appropriate columns therein to read: "The minimum lot size, lot width, setbacks and minimum lot coverage requirements contained within this Section may be waived by Special Exception by the Zoning Board of Adjustment; and with further Site-Plan Review and Approval being required by the Planning Board for the commercial use of pre-existing buildings situated within the C-1 (Light Commercial) Zone bordering Route 101 (Main Street)."

Explanation: The current Ordinance provision provides for the commercial use of the existing buildings providing that the condition of required minimum lot size, lot width, setbacks and lot coverage are met. In reality, many of these lots and existing buildings would not be permitted. Favorable passage of this proposed change would provide for the intended commercial use of these existing buildings as may be deemed appropriate by the Planning and Zoning Boards.

The Planning Board recommends passage of this amendment.

Yes ☐ No ☐

Are you in favor of adoption of Amendment Number 3 as proposed by the Planning Board for the Town Zoning Ordinance to amend Section 6.4, A (TABLE OF USE REGULATIONS PRINCIPAL USES) by adding the classification of "GROUP HOMES" which would be permitted in residential zones R-2 and R-3 (Mixed Residential/Light Commercial and Country Residential) and commercial zones C-1 and C-2 (Light Commercial and Industrial Commercial), providing that the lot has access to the Town sewer system, and by adding the definition of group homes to Section 2 of the Ordinance to read: "GROUP HOMES: A group of five individuals or more, not related by blood, marriage, adoption or guardianship; living together in a dwelling unit as a single housekeeping unit under a common housekeeping plan."

Explanation: The current Ordinance does not provide this classification of use. By adding this classification and definition, such uses as fraternities; sororities; dormitories; halfway houses; recovery homes for orphans/foster homes; elderly housing; homes for abused children and/or women; as well as specialized treatment facilities (providing less than primary health care) would be permitted within these Zones and providing that the lot has access to the Town sewer system. Group homes would not be permitted in the R-1 (Urban Residential), R-4 (Scenic Residential) and C-3 (Light Industrial) Zones upon adoption of this amendment.

The Planning Board recommends passage of this amendment.

Yes ☐ No ☐

Are you in favor of adoption of Amendment Number 4 as proposed by petition for the Town Zoning Ordinance to amend Section 6.4, A.1 (TABLE OF REGULATIONS PRINCIPAL USES - RESIDENTIAL: Detached dwelling on a separate lot occupied by not more than one family) so that the letters "NP" (Not Permitted) in the C-3 (Light Industrial) Zone Column are replaced by the letter "X" (Permitted).

Explanation: This proposed amendment is submitted by Petition signed by twenty-five (25) or more registered voters of the Town of Marlborough. The current Ordinance does not permit single family residences within the C-3 (Light Industrial) Zone. Favorable passage of this change would permit the use of a lot in the C-3 (Light Industrial) Zone for single family residential purposes.

The Planning Board recommends passage of this amendment.

Yes ☐ No ☐

Are you in favor of adoption of Amendment Number 5 as proposed by the Planning Board for the Town Zoning Ordinance to amend Section 6.4, A.1 (TABLE OF USE REGULATIONS PRINCIPAL USES - RESIDENTIAL: Detached dwelling on a separate lot occupied by not more than one family) by adding a Special Provisions numbered "9.9" in the Special Provision Column and to further add to Section 9 of the Ordinance the following provision:

> "One single family residence shall only be permitted on a lot of record as of January 10, 1995, in the C-3 (Light Industrial) Zone."

Explanation: Favorable passage of this amendment would restrict the permitted use of a single family residence within the C-3 (Light Industrial) Zone to only those lots of record as of January 10, 1995, within the C-3 (Light Industrial) Zone.

The Planning Board recommends passage of this amendment.

Yes ☐ No ☐

Are you in favor of adoption of Amendment Number 6 as proposed by the Planning Board for the Town Zoning Ordinance to amend that Lots Numbered "38" and "42" (Tax Map 7) as being contained within the C-3 (Light Industrial) Zone and as appeared upon the Ballot used and favorably balloted upon at the March 8, 1994, Town Meeting be corrected to read: Lots numbered "29" and "32" (Tax Map 7).

Explanation: These lots were incorrectly numbered upon the Ballot favorably passed at the March 8, 1994 Town Meeting. Favorable passage of this amendment would correct this unintentional error which appeared on the Ballot used at last year's Town Meeting.

The Planning Board recommends passage of this amendment.

Yes ☐ No ☐

ZONING QUESTIONS (CONT'D)

If you require more information on these issues, please contact any member of the Planning Board; visit them at their office on Monday night at the Lambert Building from 7 to 9 P.M. or call them during those hours at 876-4703.

STATE OF NEW HAMPSHIRE
DEPARTMENT OF REVENUE ADMINISTRATION
MUNICIPAL SERVICES DIVISION
61 So. Spring St., P.O. Box 457
Concord, NH 03302-0457
(603) 271-3397

Form MS-6

BUDGET OF THE TOWN

OF MARLBOROUGH N.H.

Appropriations and Estimates of Revenue for the Ensuing Year January 1, 19 95 to December 31, 19 95 or for Fiscal Year

From _____ 19 ____ to _____ 19 ____

IMPORTANT: Please read the new RSA 32:5 applicable to all municipalities.

It requires this budget be prepared on a "gross" basis, showing all revenues and appropriations. At least one public hearing must be held on this budget.

When completed, a copy of the budget must be posted with the warrant. Another copy must be placed on file with the town clerk, and a copy sent to the Department of Revenue Administration at the address above.

Date February 15, 1995

SELECTMEN (PLEASE SIGN IN INK)

THIS BUDGET SHALL BE POSTED WITH THE TOWN WARRANT

Acct. No.	PURPOSE OF APPROPRIATION (RSA 31:4) GENERAL GOVERNMENT	W.A. No.	Appropriations Prior Year As Approved By DRA	Actual Expenditures Prior Year	APPROPRIATIONS ENSUING FISCAL YEAR (Recommended)
4130	Executive		33,095	32,395	33,865
4140	Election, Registration, & Vital Statistics		27,225	26,788	27,200
4150	Financial Administration		42,175	40,541	43,775
4152	Revaluation of Property		2,900	18,549	2,500
4153	Legal Expense		20,000	14,382	11,500
4155	Personnel Administration				
4191	Planning and Zoning		12,050	5,693	6,950
4194	General Government Building		24,915	23,718	22,225
4195	Cemeteries		13,425	10,481	13,925
4196	Insurance		54,672	48,918	52,630
4197	Advertising and Regional Associations		2,564	2,564	2,800
4199	Other General Government		66,875	53,681	70,850
	PUBLIC SAFETY				
4210	Police		95,610	98,692	100,610
4215	Ambulance				
4220	Fire		26,000	24,357	26,000
4240	Bldg. Inspection		3,125	1,200	3,125
4290	Emergency Mgt.		1,225	495	1,225
4299	Other Public Safety (including Communications)				
	HIGHWAYS AND STREETS				
4312	Highways and Streets		95,900	84,681	85,900
4313	Bridges		2,000	1,194	2,000
4316	Street Lighting		11,750	11,818	12,900
4311	Hwy Dept Admin		82,041	82,243	88,266
4319	Town Lot Expense		2,850	8,914	8,900
	SANITATION				
4323	Solid Waste Collection				
4324	Solid Waste Disposal		135,360	127,950	125,500
4326	Sewage Collection and Disposal		94,218	75,765	73,389
	WATER DISTRIBUTION AND TREATMENT				
4332	Water Services				
4335	Water Treatment				
4331	Water Department		51,500	37,132	106,800
	HEALTH				
4414	Pest Control				
4415	Health Agencies and Hospitals		11,967	10,012	13,230
4411	Health Admin		1,000	460	1,500
	WELFARE				
4442	Direct Assistance		24,350	15,559	22,800
4444	Intergovernmental Welfare Payments				
4445	Vendor Payments				
4441	Welfare Admin		3,823	5,005	3,990
	Sub-Totals (carry to top of page 3)		942,615	863,187	964,355

Acct. No.	PURPOSE OF APPROPRIATION (RSA 31:4)	W.A. No.	Appropriations Prior Year As Approved By DRA	Actual Expenditures Prior Year	APPROPRIATIONS ENSUING FISCAL YEAR (Recommended)
	Sub-Totals (from page 2)		942,615	863,187	964,355
	CULTURE AND RECREATION				
4520	Parks and Recreation		13,950	13,959	15,950
4550	Library		4 ,595	48,685	61,650
4583	Patriotic Purposes		1,500	1,000	1,000
4589	Other Culture and Recreation				
	CONSERVATION				
4612	Purchase of Natural Resources				
4619	Other Conservation				
4611	Consv Comm Admin		780	315	780
	REDEVELOPMENT AND HOUSING				
4631	Afford Housing Grant		267,886	246,164	0
4631	CommCtr/Day Care Study		10,000	0	0
	ECONOMIC DEVELOPMENT				
	DEBT SERVICE				
4711	Princ.-Long Term Bonds & Notes		53,000	53,000	53,000
4721	Interest-Long Term Bonds & Notes		42,590	42,590	38,815
4723	Interest on TAN		2,000	0	2,000
	CAPITAL OUTLAY				
4901	Land and Improvements				
4902	Mach., Veh., & Equip.		7,410	7,410	22,298
4903	Buildings				
4909	Improvements Other Than Buildings		93,500	93,500	221,350
	OPERATING TRANSFERS OUT				
4912	To Special Revenue Fund				
4913	To Capital Projects Fund				
4914	To Enterprise Fund				
	Sewer —				
	Water —				
	Electric —				
4915	To Capital Reserve Fund				
4916	To Trust and Agency Funds				
	TOTAL APPROPRIATIONS		1,484,826	1,369,810	1,381,198

HELP! We ask your assistance in the following: If you have a line item of appropriation which is made up of appropriations from more than one (1) warrant article, please use the space below to identify the make-up of the line total. We hope this will expedite the tax rate process by reducing the number of inquiries from this office.

Acct.		W.A.	Amt.	Acct.		W.A.	Amt.
4909	Sewer Ext	4	200,000	4902	Police	8	5,698
4902	Dump Truck	5	16,600	4909	Heritag	9	1,000
4909	Reass Rsv	6	10,000				
4909	Fire Esc	7	10,350				

**** Amounts Not Recommended by Selectmen ****

These amounts are not included in the recommended column.

Warrant Article #	$ Amount	Warrant Article #	$ Amount

Acct. No.	SOURCE OF REVENUE TAXES	W.A. No.	*ESTIMATED REVENUE Prior Year (omit cents)	ACTUAL REVENUE Prior Year (omit cents)	ESTIMATED REVENUE Ensuing Fiscal Year (omit cents)
3120	Land Use Change Taxes		4,000	2,080	4,000
3180	Resident Taxes				
3185	Yield Taxes		5,000	5,643	5,000
3186	Payment in Lieu of Taxes				
3189	Other Taxes /Boat Tax		1,000	1,108	1,000
3190	Interest & Penalties on Delinquent Taxes		25,000	53,711	30,000
	Inventory Penalties		1,300	1,317	1,300
	LICENSES, PERMITS AND FEES				
3210	Business Licenses and Permits		1,000	1,148	1,000
3220	Motor Vehicle Permit Fees		118,100	139,971	120,775
3230	Building Permits		3,000	3,050	2,700
3290	Other Licenses, Permits & Fees		2,600	1,797	2,600
	FROM FEDERAL GOVERNMENT				
3319	Other				
	FROM STATE				
3351	Shared Revenue		12,250	82,740	12,250
3353	Highway Block Grant		44,570	44,573	46,703
3354	Water Pollution Grants		35,430	37,844	34,086
3355	Housing and Community Development		277,886	253,861	0
3356	State & Federal Forest Land Reimbursement			1,895	
3357	Flood Control Reimbursement				
3359	Other (Including Railroad Tax)				
	FROM OTHER GOVERNMENT				
3379	Intergovernmental Revenues				
	CHARGES FOR SERVICES				
3401	Income from Departments		37,900	42,555	33,200
3409	Other Charges /Hydro Lease		4,000	8,905	5,000
	MISCELLANEOUS REVENUES				
3501	Sale of Municipal Property		500	22,698	300
3502	Interest on Investments		20,000	26,487	25,000
3509	Other /Ins Div/Marl Harr		22,750	33,770	29,700
	INTERFUND OPERATING TRANSFERS IN				
3912	Special Revenue Fund				
3913	Capital Projects Fund				
3914	Enterprise Fund				
	Sewer —		94,218	115,305	183,389
	Water —		51,500	46,479	106,800
	Electric —				
3915	Capital Reserve Fund				
3916	Trust and Agency Funds		27,871	27,569	42,784
	OTHER FINANCING SOURCES				
3934	Proc. from Long Term Notes & Bonds				90,000
	General Fund Balance — For Municipal Use				
	Unreserved Fund Balance — < $ >		xxx	xxx	xxx
	Fund Balance Voted From Surplus — < $ >				
	Fund Balance to be Retained — $		xxx	xxx	xxx
	Fund Balance Remaining to Reduce Taxes — $		100,000	100,000	100,000
	TOTAL REVENUES AND CREDITS		889,875	1,054,506	877,587

**Enter in this column the numbers which were revised and approved by DRA and which appear on the MS-4 form.*

Total Appropriations	1,381,198
Less: Amount of Estimated Revenues, Exclusive of Property Taxes	877,587
Amount of Taxes to be Raised (Exclusive of School and County Taxes)	503,611

BUDGET OF THE TOWN OF MARLBOROUGH , N.H.

TOWN OF MARLBOROUGH

1995 BUDGET

	1994 Budget	1994 Expenses	1995 Budget	Increase/ Decrease	Anticipated Revenue	
GENERAL GOVERNMENT:						
Executive Office	33,455	32,395	33,865	+ 410		(1)
Election, Registration, Vital Stat.	27,225	26,788	27,200	-25	178,225	(2)
Financial Administration	42,175	40,541	43,775	+1,600	30,000	(3)
Revaluation of Property	2,900	18,549	2,500	-400		
Attorney/Court Fees	20,000	14,382	11,500	-8,500		
Planning & Zoning Boards	12,050	5,693	6,950	-5,100	1,000	(4)
General Gov't Buildings	24,915	23,718	22,225	-2,690		
Cemeteries	13,425	10,481	13,925	+500	4,098	(5)
Insurance (except BC/BS)	54,672	48,918	52,630	-2,042	29,700	(6)
Advertising & Regional Associations	2,564	2,564	2,800	+236		
BC/BS, Retirement, FICA, Medicare	66,875	53,681	70,850	+3,975		
Subtotal - General Government	300,256	277,709	288,220	-12,036	243,023	

Footnotes:
(1) '94 budget line includes $360 grant from Marlborough Comm. Assoc.
(2) Income from Clerk/Tax Collector activities include motor vehicle fees, commercial filing, vital statistics, dog licenses, yield and boat taxes, and interest/penalties on taxes and late inventories.
(3) Income from interest on deposits and hydro-lease.
(4) Income is from $50 application fee for public hearings.
(5) Interest from Cemetery Trust Fund.
(6) Estimated Property Liability Insurance Trust dividend ($9,900) and Workman's Compensation Dividend ($19,800).

TOWN OF MARLBOROUGH

1995 BUDGET

	1994 Budget	1994 Expenses	1995 Budget	Increase/ Decrease	Anticipated Revenue
PUBLIC SAFETY:					
Police Department	95,610	98,692	100,610	+5,000	2,000 (7)
Fire Department	26,000	24,357	26,000	0	
Building Inspector	3,125	1,200	3,125	0	2,700 (8)
Civil Defense/Fire Wardens	1,225	495	1,225	0	200 (9)
Subtotal - Public Safety	125,960	124,744	130,960	+5,000	4,900
HIGHWAY, STREETS & BRIDGES:					
Highway Department Administration	82,041	82,243	88,266	+6,225	46,703 (10)
Highways and Streets Expense	95,900	84,681	85,900	-10,000	
Bridge Expense	2,000	1,194	2,000	0	
Street Lighting	11,750	11,818	12,900	+1,150	
Town Lot Expense	6,995	8,914	8,900	+1,905	(11)
Subtotal - Hwy, Streets, & Bridges	198,686	188,850	197,966	-720	46,703
SANITATION:					
Recycling/Transfer Center	138,360	127,950	125,500	-12,860	30,000 (12)
Sewer Department	94,218	75,765	73,389	-20,829	73,389 (13)
Water Department	51,500	37,132	106,800	+55,300	106,800 (13)
Subtotal - Sanitation	284,078	240,847	305,689	+21,611	210,189

Footnotes:
(7) Alcohol program fines for minors and accident reports.
(8) Fees for building, electrical and plumbing permits.
(9) Forest Fire Warden reimbursement from State for fires.
(10) Highway Block Grant Aid allocation.
(11) 1994 budget column includes tree grant of $1645 and transfer of $2500.
(12) Recyclable sales and reimbursement from Town of Roxbury ($13,675) and '94 budget line includes $4,000 grant from New Hampshire the Beautiful.
(13) Self supporting department from billings.

TOWN OF MARLBOROUGH

1995 BUDGET

	1994 Budget	1994 Expenses	1995 Budget	Increase/ Decrease	Anticipated Revenue	
HEALTH & WELFARE DEPTS:						
Health Administration	1,000	460	1,500	+500		
Health/Other Agencies	11,967	10,012	13,230	+1,263		
Welfare Administration	3,823	5,005	3,990	+167		
Welfare-Direct Assistance	24,450	15,559	22,800	-1,650		(14)
Subtotal-Health & Welfare	41,240	31,036	41,520	+280		
CULTURE AND RECREATION:						
Parks and Recreation	13,950	13,959	15,950	+2,000		
Library	49,595	48,685	61,650	+12,055	3,920	(15)
Patriotic Purposes	1,500	1,000	1,000	-500		
Subtotal-Culture & Rec.	65,045	63,644	78,600	+13,555	3,920	
CONSERVATION:						
Conserv. Commission Admin.	780	315	780	0		
Redev. & Housing (Grant)	253,861	246,164	0	-253,861		(16)
Comm. Ctr/Day Care Study	+10,000	0	0	-10,000		(16)
Subtotal - Conserv. Comm.	264,641	246,479	780	-263,861		

Footnote: (14) '94 budget line includes gift of $100 for fuel assistance.
(15) Interest Income from Library Trust Fund.
(16) Community Development Block Grant (HUD Funds)

TOWN OF MARLBOROUGH

1995 BUDGET

	1994 Budget	1994 Expenses	1995 Budget	Increase/ Decrease	Anticipated Revenue
DEBT SERVICE:					
Long Term Bonds/Notes (Principal)	53,000	53,000	53,000	0	30,000 (17)
Long Term Bonds/Notes (Interest)	42,590	42,590	38,815	-3,775	16,554 (17)
Tax Anticipation Note - Interest	500	-0-	2,000	+1,500	
Subtotal - Debt Service	96,090	95,590	93,815	-3,275	46,554
TOTAL OPERATING BUDGET	1,375,996	1,268,899	1,137,550	-238,446	555,289
CAPITAL OUTLAYS:					
Capital Projects shown on next page	100,910	100,910	243,648	+142,738	222,298
APPROPRIATION TOTALS	1,476,906	1,369,809	1,381,198	-95,708	777,587
CARRY OVERS FROM PRIOR APPROPRIATIONS	65,397	51,923	33,167	-32,230	33,167 (18)
TOTAL BUDGETED EXPENDITURES:	1,542,303	1,421,732 (unaudited)	1,414,365	-127,938	810,754

Footnotes: (17) $12,468 paid from Fire Department Dumont-Lodge-Richardson Trust Funds and $34,086 from State share of Sewer Bond.

(18) 1994 Funds Encumbered:

School Street Project	10,802
Gates House Fund	2,241
Electrical Work-Library	400
Cemetery Fence Work	2,944
Impact Fee Ordinance	6,000
Keene Sewer Bill Reconc.	10,780
Total	33,167

1995 WARRANT ARTICLE FOR CAPITAL EXPENDITURES

Pleasant Street Sewer Extension	$200,000	$90,000 From State Revolving Loan Fund & $110,000 from Sewer Fund
Highway Dump Truck Lease	$16,600	Hwy Trust Funds
Reassessment Capital Reserve	$10,000	15¢ on Tax Rate
Library Fire Escape	$10,350	16¢ on Tax Rate
Policer Cruiser Lease Payment #2	$5,698	Farnum Trust Funds
Heritage Commission	$1,000	1½¢ on Tax Rate

Total from Trusts, Loan and Sewer Fund	$222,298
Total to be raised by taxes	$ 21,350
Grand Total	$243,648

Expenditures of $67,163 equals $1.00 on tax rate.

1994 ACTUAL AND 1995 PROJECTED AND ACTUAL TAX RATE
(INCLUDES TOWN, SCHOOL, AND COUNTY)

	Actual 1994	Projected 1995	
Total Town Appropriation	1,484,826	1,381,198	
Less: Revenue	813,862	777,587	
Applied surplus	100,000	100,000	
Less: Shared Revenues	13,109	13,109	
Add: Overlay	10,434	10,000	
War Service Credits	8,050	8,000	
Net Town Appropriation	**576,839**	**508,502**	
Net School Tax Assessments	1,921,980	2,061,337	(as of 2/17/95)
Less: Shared Revenue	47,292	47,292	
Net School Appropriation	**1,874,688**	**2,014,045**	
County Tax Assessment	173,975	191,375	(+10% ?)
Less: Shared Revenue	2,321	2,321	
Net County Appropriation	**171,654**	**189,054**	
Total of Town, School, County	**2,623,181**		
VALUATION OF THE TOWN:	**67,140,554**	**67,163,455**	
$1,000= $1 on tax rate	**($67,140)**	**($67,163)**	
TOWN RATE	**$8.59**	**$ 7.58**	
COUNTY RATE	**$2.56**	**$2.82**	
SCHOOL RATE	**$27.92**	**$29.99**	
TOTAL TAX RATE	**$39.07**	**$40.39**	**Up $1.32**

TOWN BUDGET COMPARISONS

YEAR	OPERATING BUDGET	SURPLUS	TOWN[a] TAX RATE PER 1000	TOTAL TAX RATE PER 1000
1990	$911,326	-0-	$7.40	$35.15
1991	$910,223	$114,288	$5.62	$31.49
1992	$896,303	-0-	$7.82	$36.93
1993	$961,526[b]	$71,893	$6.86	$36.65
1994	$1,106,030[b]	$100,000	$8.59	$39.07
1995	**$1,137,550**	**$100,000**	**$7.58**	**$40.39**

Projected and will be affected by any unexpected increases in Town revenues, State revenue sharing, business profits tax, and final tax base for 1995.

Footnotes:
a - Includes warrant articles.
b - Grant appropriation taken out.

Vachon, Clukay & Co., PC

Certified Public Accountants

45 Market Street
Manchester, New Hampshire 03101
(603) 622-7070

INDEPENDENT AUDITOR'S REPORT ON THE INTERNAL CONTROL STRUCTURE USED IN ADMINISTERING FEDERAL FINANCIAL ASSISTANCE PROGRAMS

To the Board of Selectmen
Town of Marlborough, New Hampshire

We have audited the general purpose financial statements of the Town of Marlborough, New Hampshire as of and for the year ended December 31, 1993, and have issued our report thereon dated February 10, 1994.

We conducted our audit in accordance with generally accepted auditing standards; *Government Auditing Standards*, issued by the Comptroller General of the United States; and Office of Management and Budget OMB Circular A-128, *Audits of State and Local Governments*. Those standards and OMB Circular A-128 require that we plan and perform the audit to obtain reasonable assurance about whether the general purpose financial statements are free of material misstatement.

In planning and performing our audit for the year ended December 31, 1993, we considered the internal control structure of the Town of Marlborough, New Hampshire in order to determine our auditing procedures for the purpose of expressing our opinion on the Town of Marlborough, New Hampshire's general purpose financial statements and to report on the internal control structure in accordance with OMB Circular A-128. This report addresses our consideration of internal control structure policies and procedures relevant to compliance with requirements applicable to federal financial assistance programs. We have addressed internal control structure policies and procedures relevant to our audit of the general purpose financial statements in a separate report dated February 10, 1994.

The management of the Town of Marlborough, New Hampshire is responsible for establishing and maintaining an internal control structure. In fulfilling this responsibility, estimates and judgments by management are required to assess the expected benefits and related costs of internal control structure policies and procedures. The objectives of an internal control structure are to provide management with reasonable, but not absolute, assurance that assets are safeguarded against loss from unauthorized use or disposition, that transactions are executed in accordance with management's authorization and recorded properly to permit the preparation of general purpose financial statements in accordance with generally accepted accounting principles, and that federal financial assistance programs are managed in compliance with applicable laws and regulations. Because of inherent limitations in any internal control structure, errors, irregularities, or instances of noncompliance may nevertheless occur and not be detected. Also, projection of any evaluation of the structure to future periods is subject to the risk that procedures may become inadequate because of changes in conditions or that the effectiveness of the design and operation of policies and procedures may deteriorate.

For the purpose of this report, we have classified the significant internal control structure policies and procedures used in administering federal financial assistance programs in the following categories:

ACCOUNTING CONTROLS
- Revenue and receivables
- Expenditures for goods and services and accounts payable
- Grant and similar programs

ADMINISTRATIVE CONTROLS

General Requirements
- Political Activity
- Davis-Bacon Act
- Civil Rights
- Cash Management
- Relocation Assistance and Real Property Acquisition
- Federal Financial Reports
- Allowable Costs/Cost Principles
- Administrative Requirements

Specific Requirements
- Types of Services Allowed or Unallowed
- Special Requirements:
  - Timing of Grant Expenditures

For all of the internal control structure categories listed above, we obtained an understanding of the design of relevant policies and procedures and determined whether they have been placed in operation, and we assessed control risk.

During the year ended December 31, 1993, the Town of Marlborough, New Hampshire, had no major federal financial assistance programs and expended 93.5% of its total federal financial assistance under the following nonmajor federal financial assistance program.

Community Development Block Grant

We performed tests of controls, as required by OMB Circular A-128, to evaluate the effectiveness of the design and operation of internal control structure policies and procedures that we have considered relevant to preventing or detecting material noncompliance with specific requirements, general requirements, and requirements governing claims for reimbursements and amounts claimed or used for matching that are applicable to the aforementioned nonmajor program. Our procedures were less in scope than would be necessary to render an opinion on these internal control structure policies and procedures. Accordingly, we do not express such an opinion.

Our consideration of the internal control structure would not necessarily disclose all matters in the internal control structure that might be material weaknesses under standards established by the American Institute of Certified Public Accountants. A material weakness is a reportable condition in which the design or operation of one or more of the internal control structure elements does not reduce to a relatively low level the risk that noncompliance with

laws and regulations that would be material to a federal financial program may occur and not be detected within a timely period by employees in the normal course of performing their assigned functions. We noted no matters involving the internal control structure and its operation that we consider to be material weaknesses as defined above.

This report is intended for the information of management and the Board of Selectmen. However, this report is a matter of public record and its distribution is not limited.

Vachon, Clukey & Co., PC

February 10, 1994

TOWN HALL STAFF REPORT

This report is provided to explain the functions of the Town Hall staff which is organized to keep all revenues under the control of Mrs. Derby as Town Clerk/Tax Collector, assisted by Mrs. Walton (part-time). Expenses and general fund accounting are managed by Mr. Biron along with any administrative requirements of the Board of Selectmen and other Town departments.

For revenues this past year, Mrs. Derby and Mrs. Walton were responsible for the collection of $3,668,639.07. This was a banner year for income from all sources which includes 4,973 invoices for all property taxes and water/sewer bills; 2,382 motor vehicle registrations, 359 titles, and 1,994 decals; and a whole group of other items that includes construction permits, marriage licenses, UCC recordings, and dog licenses. In addition to the above amounts, $55,672.45 was collected for the State of New Hampshire for vehicle fees.

On the expense side, checks amounting to $1,421,732 were written for payroll and accounts payable and some 10,000 transactions were generated by this and general fund activities. The latter includes the management of funds with the Town Treasurer, Mrs. Crowell, to cover the County Tax Bill of $173,975 and School payments through December 31st of $1,921,980 by transferring funds between banks and the N.H. Public Deposit Investment Pool. Mr. Biron responds to all inquiries on behalf of the Selectmen when they are not in the office and takes care of health benefits, liability and workman's compensation insurance as well as all administrative requirements for the Board and other departments except for the Library and Police. These administrative requirements include any grant activities, public hearings, and update of ordinances. Additionally, Mr. Biron represents the Town on the Transportation Advisory Committee of the Southwest Region Planning Commission to insure our interests are protected on regional highway issues.

SELECTMEN'S REPORT

Land in Current Use - 9,168 Acres	$ 649,348.	
Conserv. Restriction Assessment - 138 Acres	13,872.	
Residential Land - 7,919 Acres	18,128,943.	
Commercial/Industrial Land - 803 Acres	2,085,120.	
TOTAL TAXABLE LAND		$20,877,283.
Residential Buildings	38,890,006.	
Manufactured Housing	562,500.	
Commercial/Industrial	6,290,900.	
TOTAL TAXABLE BUILDINGS		45,743,406.
PUBLIC UTILITIES		895,611.
VALUATIONS BEFORE EXEMPTIONS ALLOWED		67,516,300.
Blind Exemptions (3)	45,000.	
Elderly Exemptions (9)	145,000.	
Solar Exemptions	40,946.	
School Dining Room, Etc.	150,000.	
TOTAL EXEMPTIONS ALLOWED		-375,746.
NET VALUATION ON WHICH THE TAX RATE IS COMPUTED		$67,140,554.

TAX RETURN

$39.07 per Thousand Valuation

Town	$ 8.59
County	2.56
School	27.92

See Next Page For Details

TAXES COMMITTED TO THE TAX COLLECTOR

Property Taxes	$2,619,742.37
Land Use Change Taxes	2,311.00
Yield Taxes	6,126.53
Water Charges	47,770.73
Sewer Charges	120,531.83

DEPARTMENT OF REVENUE ADMINISTRATION
Municipal Services Division
Concord, N.H. 03302-1122
1994 Tax Rate Calculation

Town/City of: MARLBOROUGH

				Tax Rates
Appropriations	1,484,826			
Less: Revenues	913,362			
Less: Shared Revenues	13,109			
Add: Overlay	10,434			
" War Service Credits	8,050			
Net Town Appropriation		576,839		
Special Adjustment		0		
Approved Town/City Tax Effort			576,839	
Municipal Tax Rate				8.59
-- School Portion --				
Due to Local School	1,921,980			
Due to Regional School	0			
Less: Shared Revenues	47,292			
Net School Appropriation		1,874,688		
Special Adjustment		0		
Approved School(s) Tax Effort			1,874,688	
School(s) Tax Rate				27.92
-- County Portion --				
Due to County	173,975			
Less: Shared Revenues	2,321			
Net County Appropriation		171,654		
Special Adjustment		0		
Approved County Tax Effort			171,654	
County Tax Rate				2.56
Combined Tax Rate				39.07
Total Property Taxes Assessed			2,623,181	

--- Commitment Analysis ---

Total Property Taxes Assessed	2,623,181
Less: War Service Credits	(8,050)
Add: Village District Commitment(s)	0
Total Property Tax Commitment	2,615,131

-- Proof of Rate --

Net Assessed Valuation	Tax Rate	Assessment
67,140,554	39.07	2,623,181

1995 Bond Requirement

Treasurer:	72,000	Tax Collector:	67,000
Town Clerk:	17,000	Trustees of Trust Funds:	128,000

A.M.R. 10/18/94

TAX COLLECTOR'S REPORT

FOR THE MUNICIPALITY OF MARLBOROUGH YEAR ENDING 12/31/94

	*** LEVIES OF *** 1994	PRIOR 1993
DEBITS		
UNCOLLECTED TAXES - BIG. OF YEAR:		
Property Taxes		$273,608.45
Utilities - Water		336.49
Sewer		3,302.07
TAXES COMMITTED - THIS YEAR:		
Property Taxes	$2,619,742,37	
Land Use Change Tax	2,311.00	
Yield Tax	6,188.06	
Utilities - Water	47,770.73	
Sewer	120,531.83	
OVERPAYMENT:		
Property taxes	986.37	36.93
Yield Taxes	11.19	
Sewer	286.57	
INTEREST COLLECTED:		
on Delinquent Tax	4,254.02	16,818.10
on Water-Sewer	456.18	227.51
TOTAL DEBITS	$2,802,538.32	$294,329.55

TAX COLLECTOR'S REPORT

FOR THE MUNICIPALITY OF MARLBOROUGH FOR YEAR ENDING 12/31/94

	*** ON LEVIES OF *** 1994	1993
CREDITS		
REMITTED TO TREAS. DURING FISCAL YEAR:		
Property Taxes	$2,299,315.57	$271,355.59
Land Use Change	2,311.00	
Yield Taxes	5,365.36	
Utilities - Water	46,349.01	336.49
Sewer	113,206.57	3,245.92
Interest - Water	456.18	227.51
Sewer	4,254.02	16,818.10
Credit Balance - Water & Sewer 01/01/94		56.15
DISCOUNTS ALLOWED:		
ABATEMENTS MADE:		
Property Taxes	2,497.67	2,289.79
Utilities - Water	1,344.88	
Sewer	5,312.33	
UNCOLLECTED TAXES -END OF YEAR:		
Property Taxes	318,915.50	
Yield Taxes	833.89	
Utilities - Water	76.84	
Sewer	2,299.50	
TOTAL CREDITS	$2,802,538.32	$294,329.55

TAX COLLECTOR'S REPORT

FOR THE MUNICIPALITY OF MARLBOROUGH YEAR ENDING 12/31/94

*** ON LEVIES OF ***

DR.	1994	1993	1992
Unredeemed Liens Balance at Beg. of Fiscal Year		$112,762.27	$62,456.44
Liens Executed During Fiscal Yr.	$163,892.89		
Interest & Costs Coll. After Lien Execution	3,811.84	11,095.52	19,049.13
TOTAL DEBITS	$167,704.73	$123,857.79	$81,505.57
CR.			
REMITTANCE TO TREASURER:			
Redemptions	$54,176.44	$480,290.24	$55,447.95
Int./Costs (After Lien Execution)	3,811.84	11,095.52	19,049.13
Abatements of Unredeemed Taxes	81.13		
Liens Deeded To Municipalities			
Unredeemed Liens Bal. End of Year	109,635.32	64,472.03	7,008.49
TOTAL CREDITS	$167,704.73	$123,857.79	$81,505.57

We have 30 parcels on which the 1992 taxes remain unpaid. These are due to be deeded to the Town on May 4, 1995 unless they are paid in full by that date.

If you are having a problem paying taxes, please contact us. We are happy to accept partial payments.

Patricia R. Derby
Town Clerk/Tax Collector

TOWN OF MARLBOROUGH
TREASURER'S REPORT
REVENUES, EXPENDITURES & ASSETS REPORT
AS OF DEC. 31, 1994

BALANCE ON HAND JANUARY 1, 1994		1082422.15
REVENUES:		
TAXES	2791290.76	
INTERGOVERNMENT	420663.33	
LICENSES & PERMITS	175600.01	
OTHER DEPARTMENTS	40508.04	
MISCELLANEOUS SOURCES	76645.25	
WATER & SEWER	163931.68	
VOIDED '92 CHECKS	44.45	
INTEREST	26487.48	
	3695171.00	
		3695171.00
		4777593.15
EXPENDITURES:		
ORDERS PAID PER SELECTMEN	1421730.38	
ORDERS BACKED OUT FOR 94	3307.01	
CREDITS & REVERSALS	660.50	
TAX COLLECTOR'S SALE	163892.89	
PAID TO COUNTY	173975.00	
PAID TO SCHOOL	1931463.00	
	3695028.78	3695028.78
BALANCE ON HAND DEC. 31, 1994		1082564.37
ASSETS:		
NOW ACCOUNT - CCSB	52410.12	
SUPER GAIN - CCSB	0.00	
MONEY MARKET - FLEET	3173.02	
MONEY MARKET - FIRST NH	0.00	
MONEY MARKET - GRANITE	0.00	
NH PUBLIC DEPOSIT INV POOL	1026981.23	
MONEY MARKET - WALPOLE	0.00	
MONEY MARKET - CT RIVER	0.00	
TOTAL CASH	1082564.37	1082564.37

TOWN OF MARLBOROUGH
WATER DEPARTMENT
PROFIT AND LOSS STATEMENT
AS OF DEC. 31, 1994

REVENUES		
BEGINNING BALANCE		64140.93
INTEREST EARNED ON PROFIT	2916.05	
WATER DEPT INCOME	48319.56	
OTHER WATER INCOME	90.00	
TOTAL REVENUE	51325.61	
		115466.54
EXPENDITURES		
REFUNDS	0.00	
WATER DEPT PAYROLL	7933.44	
HIGHLAND ST ENGINEERING	4938.00	
TELEPHONE	384.00	
WATER TESTS	1006.00	
ELECTRICITY	7729.46	
EQUIPMENT RENTAL	3240.00	
STATE PERMIT FEE	160.00	
SUPPLIES	1362.77	
MAINT/REPAIRS	1226.51	
TRANSFER-HIGHWAY	1816.50	
HYDRANTS	0.00	
ADVERTISING	15.58	
WATER METERS	0.00	
CORROSION CONTROL	7320.00	
TOTAL EXPENDITURES	37132.26	
		37132.26
NET PROFIT OR LOSS		78334.28

TOWN OF MARLBOROUGH
SEWER DEPARTMENT
PROFIT AND LOSS STATEMENT
AS OF DEC. 31, 1994

REVENUES		
BEGINNING BALANCE		76748.07
INTEREST EARNED ON PROFIT	3953.99	
SEWER DEPT INCOME	114818.43	
WATER/SEWER INTEREST	683.69	
OTHER SEWER INCOME	0.00	
SEWER APPLICATION FEE	20.00	
TOTAL REVENUE	119476.11	
		196224.18
EXPENDITURES		
ENCUMBER FOR 1994-CITY OF KEENE	10780.00	
SEWER DEPT PAYROLL	79.35	
PLEASANT ST ENGINEERING	7489.91	
ELECTRICITY	102.96	
EQUIPMENT RENTAL	0.00	
KEENE TREATMENT PLANT	29975.96	
SUPPLIES	0.00	
EPA BOND 60%	33410.02	
85 PUMP STATION BOND	1082.00	
85 PLANT BOND	3625.00	
TOTAL EXPENDITURES	86545.20	
		86545.20
NET PROFIT OR LOSS		109678.98

TOWN OF MARLBOROUGH
THE HEMENWAY FUND
AS OF DEC. 31, 1994

BALANCE ON HAND JAN. 1, 1994		2226.24
DEPOSITS		
TRUST FUND	8452.00	
INTEREST JAN-JUNE	65.25	
INTEREST JULY-DEC	81.17	
		8598.42
		10824.66
DISBURSEMENTS		
BANK FEE		0.00
ORDERS PER SEL & WEL OFFICER		7351.00
BALANCE ON HAND DEC. 31, 1994		3473.66

TOWN OF MARLBOROUGH
FIRE DEPARTMENT
DELEVAN C RICHARDSON FUND
AS OF DEC. 31, 1994

BALANCE ON HAND DEC. 31, 1993		5046.50
INTEREST EARNED	JAN-MAR	31.82
INTEREST EARNED	APR-JUNE	32.39
INTEREST EARNED	JULY-SEPT	32.95
INTEREST EARNED	OCT-DEC	33.35
DEPOSITS MADE		0.00
		5177.01
ORDERS PAID PER FIREWARDS		0.00
BALANCE ON HAND DEC. 31, 1994		5177.01

TOWN OF MARLBOROUGH
CONSERVATION FUND
AS OF DECEMBER 31, 1994

BALANCE ON HAND JAN, 1, 1994		6218.96
INTEREST EARNED	161.17	
DEPOSITS FOR 1994	231.10	
		392.27
		6611.23
ORDERS PAID PER COMMISSION		1000.00
BALANCE ON HAND DEC. 31, 1994		5611.23

TOWN OF MARLBOROUGH
OLD HOME DAY ACCOUNT
AS OF DECEMBER 31, 1994

BALANCE ON HAND JAN. 1, 1994	498.08
INTEREST EARNED	12.74
BALANCE ON HAND DEC. 31, 1994	510.82

TOWN OF MARLBOROUGH
RECREATION FUND
AS OF DECEMBER 31, 1994

BALANCE ON HAND JAN. 1, 1994		1427.87
DEPOSITS	8875.50	
		8875.50
		10303.37
DISBURSEMENTS - ORDERS PAID PER REC. COMM.	7749.48	
		7749.48
BALANCE ON HAND DEC. 31, 1994		2553.89

12/31/94

MARLBOROUGH
EXPENSE REPORT - CURRENT YEAR
ACCOUNTS ##-####-#-###

FUND ACCOUNT	DESCRIPTION	BUDGETED EXPENDITURES	YEAR-TO-DATE EXPENDITURES
GENERAL GOVERNMENT			
EXECUTIVE OFFICE			
01-4130-1-130	EX SELECTMEN SALARIES	$9000.00	$9000.00
01-4130-1-341	EX TELEPHONE	$1100.00	$898.86
01-4130-1-550	EX PRINTING	$50.00	$0.00
01-4130-1-560	EX DUES AND SUBSCRIPTIONS	$130.00	$160.00
01-4130-1-635	EX MILEAGE EXPENSE	$700.00	$838.25
01-4130-1-670	EX PUBLICATIONS	$200.00	$374.05
01-4130-1-690	EX SELECTMEN'S EXPENSES	$760.00	$616.70
01-4130-1-691	EX ADVERTISING EXPENSE	$500.00	$326.07
01-4130-1-810	EX SEMINARS/CONVENTIONS	$500.00	$407.17
01-4130-2-110	EX ADMIN SALARY	$17700.00	$17700.28
01-4130-2-430	EX WORD PROC MAINT	$255.00	$0.00
01-4130-2-620	EX OFFICE SUPPLIES	$500.00	$136.04
01-4130-3-130	EX MODERATOR'S SALARY	$60.00	$100.00
01-4130-3-550	EX PRINTING - TOWN REPORT	$2000.00	$1837.50
01-4130 SUBTOTAL	EXECUTIVE OFFICE	$33455.00	$32394.92
ELECTION & REGISTRATION			
01-4140-1-130	ER TOWN CLERK PAYROLL 60%	$22800.00	$22666.92
01-4140-1-341	ER TELEPHONE	$400.00	$449.56
01-4140-1-390	ER REGISTRY OF DEEDS EXP	$500.00	$439.93
01-4140-1-550	ER PRINTING	$200.00	$0.00
01-4140-1-560	ER DUES & SUBSCRIPTIONS	$100.00	$35.00
01-4140-1-620	ER OFFICE SUPPLIES	$400.00	$86.05
01-4140-1-670	ER PUBLICATIONS	$200.00	$531.45
01-4140-1-810	ER SEMINAR/CONVENTIONS	$800.00	$532.75
01-4140-2-130	ER VOTERS SUPERVISORS' SALS	$400.00	$617.52
01-4140-3-120	ER VOTERS BALLOT CLERKS	$400.00	$240.00
01-4140-3-390	ER VOTING PRINTING	$300.00	$337.41
01-4140-3-690	ER VOTING BOOTH SET-UP	$225.00	$218.70
01-4140-3-691	ER ADVERTISING EXPENSE	$100.00	$250.99
01-4140-3-810	ER MEALS EXPENSE	$400.00	$381.56
01-4140 SUBTOTAL	ELECTION & REGISTRATION	$27225.00	$26787.84
FINANCIAL ADMINISTRATION			
01-4150-1-110	FA ACCTG CLERK SALARY 40%	$17000.00	$16719.84
01-4150-1-340	FA BANK FEES	$350.00	$94.52
01-4150-1-550	FA PRINTING	$1000.00	$742.14
01-4150-1-620	FA OFFICE SUPPLIES	$500.00	$680.48

12/31/94

MARLBOROUGH
EXPENSE REPORT - CURRENT YEAR
ACCOUNTS ##-####-#-###

FUND ACCOUNT	DESCRIPTION	BUDGETED EXPENDITURES	YEAR-TO-DATE EXPENDITURES
01-4150-1-740	FA EQUIPMENT EXPENSE	$1500.00	$2232.90
01-4150-2-301	FA AUDITING SERVICES	$5800.00	$5330.00
01-4150-4-130	FA TAX COLL SALARY 40%	$10000.00	$10000.12
01-4150-5-130	FA TREASURER'S SALARY	$1800.00	$1800.00
01-4150-5-131	FA TRUSTEE OF TRUST FUNDS	$800.00	$800.00
01-4150-5-610	FA TRUSTEE'S EXPENSE	$150.00	$415.45
01-4150-6-342	FA SOFTWARE MAINT. CONTR.	$1700.00	$1505.60
01-4150-6-610	FA COMPUTER EXPENSES	$1000.00	$80.00
01-4150-6-611	FA PRINTER MAINTENANCE	$575.00	$139.20
01-4150 SUBTOTAL	FINANCIAL ADMINISTRATION	$42175.00	$40540.25
REVALUATION OF PROPERTY			
01-4152-1-312	RP PROPERTY REVAL EXPENSE	$2500.00	$1280.00
01-4152-1-810	RP ABATEMENTS	$10434.00	$11908.58
01-4152-1-811	RP PROPERTY TAX REFUNDS	$0.00	$5359.90
01-4152 SUBTOTAL	REVALUATION OF PROPERTY	$12934.00	$18548.48
JUDICAL & LEGAL EXPENSE			
01-4153-1-320	LG ATTORNEY/COURT FEES	$6000.00	$14312.18
01-4153-1-321	LF LAND SURVEY COSTS	$4000.00	$70.00
01-4153-1-322	LG COURT FEES	$10000.00	$0.00
01-4153 SUBTOTAL	JUDICAL & LEGAL EXPENSE	$20000.00	$14382.18
PLANNING & ZONING			
01-4191-1-110	PZ PAYROLL	$1600.00	$1600.00
01-4191-1-330	PZ CONTRACTURAL SERVICES	$8000.00	$2000.00
01-4191-1-390	PZ REGISTRY OF DEED EXPENSE	$200.00	$416.29
01-4191-1-550	PZ PRINTING	$1000.00	$472.46
01-4191-1-610	PZ OFFICE SUPPLIES	$100.00	$131.97
01-4191-1-670	PZ BOOKS & PERIODICALS	$300.00	$354.51
01-4191-1-691	PZ ADVERTISING	$500.00	$697.42
01-4191-1-740	PZ EQUIPMENT	$250.00	$0.00
01-4191-1-810	PZ SEMINAR/WORKSHOPS	$100.00	$20.00
01-4191 SUBTOTAL	PLANNING & ZONING	$12050.00	$5692.65
GENERAL GOV'T BLDG.			
01-4194-1-110	GG CUSTODIAL PAYROLL	$4000.00	$3714.15
01-4194-1-410	GG ELECTRICITY	$2650.00	$3175.92

FUND ACCOUNT	DESCRIPTION	BUDGETED EXPENDITURES	YEAR-TO-DATE EXPENDITURES
01-4194-1-411	GG HEATING OIL	$2500.00	$1976.65
01-4194-1-430	GG REPAIRS/MAINTENANCE	$4000.00	$3582.96
01-4194-1-431	GG TOWN HALL ROOF PROJECT	$3325.00	$3260.00
01-4194-1-625	GG MUNICIPAL POSTAGE	$3500.00	$3051.79
01-4194-1-690	GG COPIER EXPENSES/SUPPLIES	$1200.00	$1191.58
01-4194-1-691	GG POSTAGE METER RENTAL	$390.00	$390.00
01-4194-2-110	GG APT PAYROLL	$100.00	$376.00
01-4194-2-410	GG APT ELECTRICITY	$300.00	$609.59
01-4194-2-411	GG APT HEATING OIL	$1800.00	$1400.50
01-4194-2-430	GG APT REPAIRS/MAINTENANCE	$1000.00	$889.19
01-4194-2-610	GG APT GENERAL SUPPLIES	$150.00	$100.32
01-4194-3-430	GG GATES HOUSE GIFT FUND	$3285.00	$1544.00
01-4194-4-310	GG 91 SCHOOL STREET PROJECT	$13812.00	$3010.00
01-4194 SUBTOTAL	GENERAL GOV'T BLDG.	$42012.00	$28272.65
CEMETERIES			
01-4195-1-110	CEM PAYROLL	$7000.00	$6185.75
01-4195-1-130	CEM TRUSTEES SALARY	$75.00	$75.00
01-4195-1-390	CEM TREE REMOVAL	$800.00	$468.00
01-4195-1-440	CEM EQUIPMENT RENTAL	$3000.00	$3403.50
01-4195-1-610	CEM GENERAL SUPPLIES	$400.00	$135.55
01-4195-1-630	CEM H.STONE/ROAD REPAIRS	$2000.00	$96.00
01-4195-1-690	CEM FLOWER EXPENSES	$150.00	$117.50
01-4195 SUBTOTAL	CEMETERIES	$13425.00	$10481.30
INS INSURANCE/INSUR BONDS			
01-4196-1-520	INS PROPERTY LIABILITY	$31000.00	$25226.62
01-4196-1-524	INS INSUR DEDUCT PAID	$1000.00	$1000.00
01-4196-2-523	INS MOTOR VEHICLE BOND	$105.00	$0.00
01-4196-9-260	INS WORKER'S COMP	$21567.00	$22691.00
01-4196-9-522	INS TOWN OFFICER'S BOND	$1000.00	$0.00
01-4196 SUBTOTAL	INS INSURANCE/INSUR BONDS	$54672.00	$48917.62
AD & REGIONAL ASSOCIATION			
01-4197-4-390	AR NH MUNICIPAL ASSOC	$609.00	$608.62
01-4197-4-391	AR S.W. REGION PLNG COMM	$1955.00	$1955.00
01-4197 SUBTOTAL	AD & REGIONAL ASSOCIATION	$2564.00	$2563.62
OTHER GEN. GOV'T TOWN REPORTS			

FUND ACCOUNT	DESCRIPTION	BUDGETED EXPENDITURES	YEAR-TO-DATE EXPENDITURES
01-4199-1-210	GG BC/BS - TOWN SHARE	$17250.00	$14634.48
01-4199-1-211	GG INSUR DEDUCT PAID	$19000.00	$8956.05
01-4199-1-220	GG FICA - TOWN SHARE	$17625.00	$17667.81
01-4199-1-225	GG MEDICARE - TOWN SHARE	$5100.00	$5076.12
01-4199-1-230	GG EMPL RET - TOWN SHARE	$5500.00	$5101.88
01-4199-1-231	GG POLICE RET - TOWN SHARE	$2400.00	$2244.66
01-4199 SUBTOTAL	OTHER GEN. GOV'T TOWN REPOR	$66875.00	$53681.00
01-41 SUBTOTAL	GENERAL GOVERNMENT	$327387.00	$282262.51
PUBLIC SAFTEY			
POLICE DEPARTMENT			
01-4210-1-110	PD FULL TIME PAYROLL	$63475.00	$64172.59
01-4210-1-111	PD PART TIME PAYROLL	$15985.00	$16950.56
01-4210-1-341	PD TELEPHONE	$900.00	$881.14
01-4210-1-355	PD PHOTO/IDENT KITS	$600.00	$516.86
01-4210-1-550	PD PRINTING	$200.00	$110.76
01-4210-1-560	PD DUES & SUBSCRIPTIONS	$100.00	$86.00
01-4210-1-610	PD SUPPLIES	$700.00	$827.24
01-4210-1-635	PD GASOLINE	$2500.00	$3585.41
01-4210-1-660	PD VEHICLE REPAIRS	$2200.00	$3237.82
01-4210-1-670	PD BOOKS & PERIODICALS	$500.00	$646.83
01-4210-1-680	PD DEPARTMENTAL EXPENSES	$700.00	$780.65
01-4210-1-690	PD RADIO/RADAR MAINT	$1100.00	$703.98
01-4210-1-691	PD TIRES	$800.00	$259.88
01-4210-1-692	PD AMMUNITION	$750.00	$723.00
01-4210-1-693	PD UNIFORMS & INSIGNIAS	$700.00	$1160.75
01-4210-1-740	PD EQUIPMENT	$2000.00	$3064.80
01-4210-4-110	PD TRAINING	$1700.00	$640.67
01-4210-5-350	PD MEDICAL SERVICES	$500.00	$270.00
01-4210-7-410	PD GARAGE ELECTRICITY	$200.00	$72.59
01-4210 SUBTOTAL	POLICE DEPARTMENT	$95610.00	$98691.53
FIRE DEPARTMENT			
01-4220-1-130	FD FIRE WARDS SALARY	$125.00	$125.00
01-4220-1-341	FD TELEPHONE	$250.00	$246.85
01-4220-1-410	FD ELECTRICITY	$180.00	$205.92
01-4220-1-412	FD EXPENSE FOR WATER PUMPING	$1000.00	$0.00
01-4220-1-560	FD DUES & SUBSCRIPTIONS	$160.00	$129.00
01-4220-1-561	FD NH FIRE ASSOC EXPENSES	$180.00	$156.00
01-4220-1-610	FD SUPPLIES	$200.00	$127.21

FUND ACCOUNT	DESCRIPTION	BUDGETED EXPENDITURES	YEAR-TO-DATE EXPENDITURES
01-4220-1-635	FD GASOLINE	$375.00	$247.94
01-4220-1-636	FD DIESEL FUEL	$100.00	$70.45
01-4220-1-670	FD BOOKS & PERIODICALS	$150.00	$91.65
01-4220-1-680	FD DEPARTMENTAL EXPENSES	$300.00	$313.01
01-4220-1-740	FD EQUIPMENT	$7330.00	$8598.56
01-4220-2-110	FD PAYROLL	$11000.00	$9237.74
01-4220-4-110	FD TRAINING	$1000.00	$1616.57
01-4220-5-630	FD RADIO MAINT	$950.00	$520.83
01-4220-6-430	FD EQUIPMENT REPAIR	$200.00	$378.62
01-4220-6-660	FD TRUCK REPAIR	$1500.00	$2126.43
01-4220-7-350	FD MEDICAL SERVICES	$1000.00	$165.00
01-4220 SUBTOTAL	FIRE DEPARTMENT	$26000.00	$24356.78
BUILDING INSPECTION			
01-4240-1-110	BI BLDG INSP SALARY	$1000.00	$400.00
01-4240-1-670	BI BLDG INSP PUBLICATIONS	$125.00	$0.00
01-4240-4-110	BI PLUMB INSP SALARY	$1000.00	$400.00
01-4240-5-110	BI ELECT INSP SALARY	$1000.00	$400.00
01-4240 SUBTOTAL	BUILDING INSPECTION	$3125.00	$1200.00
EMERGENCY MANAGEMENT (CIV DEF)			
01-4290-1-610	EM CIVIL DEFENSE	$100.00	$0.00
01-4290-4-110	EM FOREST FIRE WARDENS	$125.00	$100.00
01-4290-4-390	EM FOREST FIRE BILLS	$1000.00	$395.44
01-4290 SUBTOTAL	EMERGENCY MANAGEMENT (CIV D	$1225.00	$495.44
01-42 SUBTOTAL	PUBLIC SAFTEY	$125960.00	$124743.75
HWYS, STREETS, BRDGS & SANITN			
HY HIGHWAY DEPT ADMIN			
01-4311-1-110	HY HIGHWAY DEPT PAYROLL	$65300.00	$69368.76
01-4311-1-120	HY HIGHWAY TEMP HELP	$850.00	$1560.00
01-4311-1-140	HY HIGHWAY DEPT OVERTIME	$1000.00	$0.00
01-4311-1-341	HY TELEPHONE	$500.00	$414.25
01-4311-1-390	HY HONEYWELL PROTECT SVCS	$700.00	$720.00
01-4311-1-410	HY ELECTRICITY	$800.00	$961.08
01-4311-1-411	HY PROPANE GAS	$1200.00	$1361.65
01-4311-1-560	HY DUES & SUBSCRIPTIONS	$100.00	$45.00

FUND ACCOUNT	DESCRIPTION	BUDGETED EXPENDITURES	YEAR-TO-DATE EXPENDITURES
01-4311-1-610	HY GENERAL SUPPLIES	$3000.00	$2211.21
01-4311-1-761	HY LEASE PICK UP TRUCK	$8591.00	$8590.76
01-4311-1-810	HY EQPT FEE - LANDFILL	$0.00	-1173.50
01-4311-1-811	HY EQPT FEE - WATER	$0.00	-1816.50
01-4311-1-812	HY EQPT FEE - SEWER	$0.00	$0.00
01-4311-1-814	HY EQPT FEE - CEMETERY	$0.00	$0.00
01-4311 SUBTOTAL	HY HIGHWAY DEPT ADMIN	$82041.00	$82242.71
HY HIGHWAYS AND STREETS			
01-4312-1-610	HY ASPHALT/HOT MIX	$24000.00	$25012.46
01-4312-1-611	HY GRAVEL	$10000.00	$3087.00
01-4312-1-741	HY GARAGE AREA PAVING	$10000.00	$8635.72
01-4312-2-440	HY TRUCK RENTAL	$6000.00	$5395.00
01-4312-2-441	HY BACKHOE RENTAL	$4000.00	$3640.00
01-4312-2-442	HY OTHER EQPT RENTAL	$6000.00	$6211.00
01-4312-2-612	HY STREET SIGNS	$500.00	$363.59
01-4312-2-630	HY SMALL EQPT REPAIR	$400.00	$166.11
01-4312-2-631	HY GRADER MAINT	$3000.00	$2789.05
01-4312-2-632	HY FRONT LOADER MAINT	$2000.00	$1513.15
01-4312-2-633	HY DUMP TRUCK MAINT	$1500.00	$1471.35
01-4312-2-634	HY PICK-UP MAINT	$500.00	$51.66
01-4312-2-635	HY GASOLINE	$500.00	$400.49
01-4312-2-636	HY DIESEL FUEL	$3500.00	$2771.43
01-4312-2-637	HY SIDEWALK PLOW MAINT	$1000.00	$327.34
01-4312-2-650	HY CARE OF TREES	$500.00	$430.00
01-4312-2-690	HY MOTOR OIL	$300.00	$310.25
01-4312-2-740	HY EQUIPMENT PURCHASE	$1000.00	$592.59
01-4312-3-610	HY STORM DRAIN/CULVERTS	$1000.00	$1043.97
01-4312-5-140	HY SNOW/ICE OVERTIME	$3000.00	$3862.85
01-4312-5-490	HY SIDEWALK/LOT PLOWING	$1200.00	$1435.00
01-4312-5-610	HY ICE CONTROL SALT	$10000.00	$9434.82
01-4312-5-611	HY ICE CONTROL SAND	$5000.00	$4449.11
01-4312-5-612	HY SNOW EQPT MAINT	$1000.00	$1287.08
01-4312 SUBTOTAL	HY HIGHWAYS AND STREETS	$95900.00	$84681.02
HY BRIDGE EXPENSES			
01-4313-1-430	HY BRIDGE REPAIR	$2000.00	$1193.83
01-4313 SUBTOTAL	HY BRIDGE EXPENSES	$2000.00	$1193.83
HY STREET LIGHTING			
01-4316-1-430	HY STREET LIGHTING REPAIRS	$250.00	$276.00

FUND ACCOUNT	DESCRIPTION	BUDGETED EXPENDITURES	YEAR-TO-DATE EXPENDITURES
01-4316-3-410	HY STREET LIGHTING	$11500.00	$11541.60
01-4316 SUBTOTAL	HY STREET LIGHTING	$11750.00	$11817.60
TOWN LOT EXPENSE			
01-4319-3-110	TL TOWN LOT PAYROLL	$2000.00	$2839.35
01-4319-3-490	SBA TREE GRANT	$1645.00	$2370.00
01-4319-3-610	TL SUPPLIES	$200.00	$732.03
01-4319-3-630	TL TRACTOR MAINT.	$1800.00	$1637.48
01-4319-3-635	TL GASOLINE	$100.00	$140.16
01-4319-3-650	TL HORTICULTURE	$250.00	$250.00
01-4319-3-740	TL EQUIPMENT	$1000.00	$945.00
01-4319 SUBTOTAL	TOWN LOT EXPENSE	$6995.00	$8914.02
SN SANITATION			
SOLID WASTE DISPOSAL			
01-4324-1-110	SN LANDFILL PAYROLL	$39350.00	$39681.51
01-4324-1-341	SN TELEPHONE	$600.00	$516.07
01-4324-1-410	SN ELECTRICITY	$1000.00	$928.27
01-4324-1-411	SN FUEL OIL	$1000.00	$1538.55
01-4324-1-440	SN EQUIPMENT RENTAL	$1000.00	$455.50
01-4324-1-441	SN TOILET RENTAL	$660.00	$660.00
01-4324-1-610	SN SUPPLIES	$2500.00	$2351.06
01-4324-1-630	SN MAINT/REPAIRS	$1000.00	$858.35
01-4324-1-631	SN VEHICLE MAINTENANCE	$500.00	$350.09
01-4324-1-635	SN GASOLINE	$1000.00	$652.84
01-4324-1-690	SN HWY DEPT REIMBURSEMENT	$1000.00	$1272.20
01-4324-1-691	SN ADVERTISING	$150.00	$260.07
01-4324-1-692	SN HAZARDOUS DISPOSAL	$2500.00	$1252.40
01-4324-1-694	SN 94 HYDRO TESTING	$10000.00	$10014.04
01-4324-1-740	SN EQUIPMENT PURCHASE	$7700.00	$4186.09
01-4324-1-741	SN 1993 ENCUMBERANCE	$13725.00	$13725.00
01-4324-1-742	SN LANDFILL CLOSURE	$32100.00	$32098.31
01-4324-1-810	SN WORKSHOPS	$800.00	$251.24
01-4324-2-490	SN HAULING EXPENSE	$1000.00	$444.05
01-4324-2-491	SN COMPACTOR HAULING	$27900.00	$25487.25
01-4324-2-492	SN DEBRIS HAULING	$5000.00	$4672.45
01-4324-7-350	SN MEDICAL SERVICES	$500.00	$0.00
01-4324-9-390	SN SOLID WASTE DISTRICT EXP	$100.00	$0.00
01-4324-9-490	SN TIRE DISPOSAL	$1000.00	$20.00
01-4324 SUBTOTAL	SOLID WASTE DISPOSAL	$152085.00	$141675.34

FUND ACCOUNT	DESCRIPTION	BUDGETED EXPENDITURES	YEAR-TO-DATE EXPENDITURES
SEWER DEPARTMENT			
01-4326-1-110	SD SEWER DEPT PAYROLL	$2000.00	$79.35
01-4326-1-310	SD PLEASANT ST ENGINEERING	$17000.00	$7489.91
01-4326-1-410	SD ELECTRICITY	$100.00	$102.96
01-4326-1-440	SD EQUIPMENT RENTAL	$1000.00	$0.00
01-4326-1-490	SD KEENE TREATMENT PLANT	$35000.00	$29975.96
01-4326-1-610	SD SUPPLIES	$1000.00	$0.00
01-4326-1-730	SD EPA BOND 60%	$33411.00	$33410.02
01-4326-1-734	SD '85 PUMP STA BOND 2005	$1082.00	$1082.00
01-4326-2-733	SD '85 PLANT BOND 2005	$3625.00	$3625.00
01-4326 SUBTOTAL	SEWER DEPARTMENT	$94218.00	$75765.20
WATER DEPARTMENT			
01-4331-1-110	WD WATER DEPT PAYROLL	$7500.00	$7933.44
01-4331-1-310	WD HIGHLAND ST ENGINEERING	$13500.00	$4938.00
01-4331-1-341	WD TELEPHONE	$400.00	$384.00
01-4331-1-390	WD WATER TESTS	$4000.00	$1006.00
01-4331-1-410	WD ELECTRICITY	$7500.00	$7729.46
01-4331-1-440	WD EQUIPMENT RENTAL	$4000.00	$3240.00
01-4331-1-560	WD STATE PERMIT FEE	$100.00	$160.00
01-4331-1-610	WD SUPPLIES	$2000.00	$1362.77
01-4331-1-630	WD MAINT/REPAIR	$3000.00	$1226.51
01-4331-1-680	WD TRANSFER-HIGHWAY	$1500.00	$1816.50
01-4331-1-690	WD HYDRANTS	$1000.00	$0.00
01-4331-1-691	WD ADVERTISING	$500.00	$15.58
01-4331-1-692	WD NEW WATER METERS	$500.00	$0.00
01-4331-1-693	WD CORROSION CONTROL	$6000.00	$7320.00
01-4331 SUBTOTAL	WATER DEPARTMENT	$51500.00	$37132.26
01-43 SUBTOTAL	HWYS, STREETS, BRDGS & SANIT	$496489.00	$443421.98
HEALTH & WELFARE			
HL HEALTH AGENCIES			
01-4415-1-110	HL HEALTH OFFICER'S SALARY	$500.00	$125.00
01-4415-1-810	HL ANIMAL CONTROL	$500.00	$335.00
01-4415-2-350	HL HOME HEALTH CARE	$10012.00	$10012.00
01-4415-4-350	HL MONADNOCK FAMILY SERVICES	$1955.00	$0.00

FUND ACCOUNT	DESCRIPTION	BUDGETED EXPENDITURES	YEAR-TO-DATE EXPENDITURES
01-4415 SUBTOTAL	HL HEALTH AGENCIES	$12967.00	$10472.00
WELFARE ADMINISTRATION			
01-4441-1-110	WL PAYROLL	$250.00	$0.00
01-4441-1-130	WL ADMINISTRATOR'S SALARY	$2548.00	$2548.08
01-4441-1-341	WL OFFICE TELEPHONE	$250.00	$401.73
01-4441-1-560	WL DUES & SUBSCRIPTIONS	$75.00	$25.00
01-4441-1-610	WL SUPPLIES	$50.00	$69.04
01-4441-1-635	WL MILEAGE	$100.00	$86.00
01-4441-1-740	WL EQUIPMENT	$400.00	$1815.69
01-4441-1-810	WL SEMINARS/WORKSHOPS	$150.00	$60.00
01-4441 SUBTOTAL	WELFARE ADMINISTRATION	$3823.00	$5005.54
WELFARE - DIRECT ASSISTANCE			
01-4442-1-341	WL TELEPHONE ASSISTANCE	$100.00	$0.00
01-4442-1-350	WL MEDICAL ASSISTANCE	$0.00	$0.00
01-4442-1-351	WL PRESCRIPTION ASSISTANCE	$100.00	$0.00
01-4442-1-390	WL CLOTHING ASSISTANCE	$0.00	$0.00
01-4442-1-410	WL ELECTRIC ASSISTANCE	$3000.00	$1101.15
01-4442-1-411	WL FUEL ASSISTANCE	$3500.00	$607.36
01-4442-1-440	WL RENT ASSISTANCE	$13500.00	$12649.06
01-4442-1-480	WL INSURANCE ASSISTANCE	$150.00	$0.00
01-4442-1-490	WL FOOD ASSISTANCE	$3000.00	$601.11
01-4442-1-491	WL SOLDIER'S AID	$500.00	$0.00
01-4442-1-492	WL BURIAL EXPENSES	$500.00	$500.00
01-4442-2-411	FUEL ASSIST. DONATIONS	$100.00	$100.00
01-4442 SUBTOTAL	WELFARE - DIRECT ASSISTANCE	$24450.00	$15558.68
01-44 SUBTOTAL	HEALTH & WELFARE	$41240.00	$31036.22
CULTURE & RECREATION			
PARKS & RECREATION			
01-4520-1-110	PK REC DEPT PAYROLL	$4050.00	$3865.56
01-4520-1-410	PK ELECTRICITY	$250.00	$237.96
01-4520-1-441	PK PORTA-POTTYS	$1500.00	$1352.76
01-4520-1-740	PK NEW EQUIPMENT	$2500.00	$2992.66
01-4520-1-741	PK 1993 ENCUMBERANCE	$560.00	$0.00
01-4520-2-390	PK CONTRACT MOW/ROTOTILLING	$3400.00	$4464.54

FUND ACCOUNT	DESCRIPTION	BUDGETED EXPENDITURES	YEAR-TO-DATE EXPENDITURES
01-4520-5-650	PK TOWN BEACH MAINT.	$800.00	$48.98
01-4520-6-610	PK YOUTH PROGRAMS	$200.00	$259.45
01-4520-6-611	PK ADULT PROGRAMS	$300.00	$322.50
01-4520-6-612	PK ADULT TUES REC SUPPLIES	$100.00	$75.73
01-4520-6-613	PK COMMUNITY HOUSE RENTAL	$100.00	$100.00
01-4520-6-614	PK FUN IN THE SUN SUPPLIES	$250.00	$298.74
01-4520-6-615	PK SPORTS LEAGUE SUPPLIES	$500.00	$500.00
01-4520 SUBTOTAL	PARKS & RECREATION	$14510.00	$14518.88
LIBRARY			
01-4550-1-110	LB LIBRARY PAYROLL	$31979.00	$31442.87
01-4550-1-240	LB STAFF DEVELOPMENT	$1082.00	$1318.89
01-4550-1-341	LB TELEPHONE	$778.00	$667.89
01-4550-1-410	LB ELECTRICITY	$1750.00	$1859.09
01-4550-1-411	LB HEATING OIL	$1360.00	$1550.42
01-4550-1-490	LB CONTRACT LABOR & EQUIP	$1760.00	$1428.40
01-4550-1-610	LB LIBRARY SUPPLIES	$855.00	$870.79
01-4550-1-625	LB POSTAGE	$250.00	$200.45
01-4550-1-630	LB FACILITY MAINT.	$1000.00	$716.64
01-4550-1-631	LB EQUIPMENT MAINT	$100.00	$0.00
01-4550-1-635	LB MILEAGE	$240.00	$240.00
01-4550-1-640	LB MAINT SUPPLIES	$250.00	$102.66
01-4550-1-670	LB PERIODICALS	$990.00	$995.07
01-4550-1-671	LB ADULT BOOK PURCH	$4321.00	$4305.71
01-4550-1-672	LB CHILDREN BOOK PURCH	$1760.00	$1777.49
01-4550-1-673	LB SOFTWARE MATERIALS	$720.00	$807.26
01-4550-1-692	LB SPECIAL PROGRAMS	$170.00	$160.00
01-4550-1-740	LB NEW EQUIPMENT	$0.00	$0.00
01-4550-1-810	LB PETTY CASH ACCOUNT	$180.00	$180.00
01-4550-1-811	LB PUBLIC RELATIONS	$50.00	$61.68
01-4550-1-812	LB PAINT PROJECT - ENCUMBERE	$0.00	$0.00
01-4550 SUBTOTAL	LIBRARY	$49595.00	$48685.31
PATRIOTIC PURPOSES			
01-4583-1-610	PP PATRIOTIC EXPENSES	$1500.00	$1000.00
01-4583 SUBTOTAL	PATRIOTIC PURPOSES	$1500.00	$1000.00
01-45 SUBTOTAL	CULTURE & RECREATION	$65605.00	$64204.19
CONSERVATION			

FUND ACCOUNT	DESCRIPTION	BUDGETED EXPENDITURES	YEAR-TO-DATE EXPENDITURES
CONSERVATION COMMISSION			
01-4611-1-390	CC WATER TESTS	$200.00	$160.00
01-4611-1-560	CC DUES SUBSCRIPTIONS	$125.00	$125.00
01-4611-1-610	CC SUPPLIES	$100.00	$30.00
01-4611-1-635	CC MILEAGE	$120.00	$0.00
01-4611-1-810	CC SEMINARS/WORKSHOPS	$235.00	$0.00
01-4611-1-811	CC LAND USE CHANGE TAX	$0.00	$0.00
01-4611 SUBTOTAL	CONSERVATION COMMISSION	$780.00	$315.00
RH REDEVELOP. & HOUSING ADMIN			
01-4631-1-001	RH SWRPC ADMIN CONTRACT	$0.00	$0.00
01-4631-1-002	RH COMM/REC CTR	$10000.00	$0.00
01-4631-2-001	RH CHESH. HOUSING TRUST ADMI	$0.00	$0.00
01-4631-3-001	SWRPC ADMIN AFFORD CDBG	$13290.00	$13290.00
01-4631-4-001	CHT AFFORD HOUSING CDBG	$78340.00	$78340.00
01-4631-4-002	HOUSING CONTRACTORS PAYMENTS	$161666.00	$153968.50
01-4631-5-001	VACHON, CLUKAY AUDIT	$565.00	$565.00
01-4631 SUBTOTAL	RH REDEVELOP. & HOUSING ADM	$263861.00	$246163.50
01-46 SUBTOTAL	CONSERVATION	$264641.00	$246478.50
DEBT SERVICE			
PRINCIPAL - LONG TERM NOTES			
01-4711-1-720	DS HY GARAGE NOTE 2000	$15000.00	$15000.00
01-4711-1-730	DS EPA SEWER 2008 40%	$8000.00	$8000.00
01-4711-1-731	DS STATE SEWER 2005	$20000.00	$20000.00
01-4711-1-760	DS FIRE TRUCK 1998	$10000.00	$10000.00
01-4711 SUBTOTAL	PRINCIPAL - LONG TERM NOTES	$53000.00	$53000.00
INTEREST-LONG TERM NOTES/BONDS			
01-4721-1-720	IT HY GARAGE BOND INTEREST	$5520.00	$5520.00
01-4721-1-730	IT EPA SEWER BOND INT 40%	$14274.00	$14274.00
01-4721-1-731	IT STATE SEWER BOND INT	$19623.00	$19622.73
01-4721-1-760	IT FIRE TRUCK BOND INT	$3173.00	$3172.50

FUND ACCOUNT	DESCRIPTION	BUDGETED EXPENDITURES	YEAR-TO-DATE EXPENDITURES
01-4721 SUBTOTAL	INTEREST-LONG TERM NOTES/BO	$42590.00	$42589.23
DEBT INTEREST - TAX ANTICIPTN			
01-4723-1-340	DI INT - TAX ANTICIP NOTE	$500.00	$0.00
01-4723 SUBTOTAL	DEBT INTEREST - TAX ANTICIP	$500.00	$0.00
01-47 SUBTOTAL	DEBT SERVICE	$96090.00	$95589.23
CAPITAL OUTLAY			
CO MACHINERY, VEHICLES, EQUIP			
01-4902-1-760	HWY HVY EQUIP CAP RESV	$1410.00	$1410.00
01-4902-1-761	PD NEW POLICE CRUISER	$6000.00	$6000.00
01-4902 SUBTOTAL	CO MACHINERY, VEHICLES, EQU	$7410.00	$7410.00
CO IMPROVEMENTS EXCEPT BUILDGS			
01-4909-1-312	REASSESSMENT CAPITAL RESERVE	$10000.00	$10000.00
01-4909-1-670	TOWN BOOKS RESTORATION	$1156.00	$225.00
01-4909-1-730	LANDFILL CLOSURE PLAN	$112859.00	$112859.00
01-4909-1-732	GATES HOUSE RESTORATION	$1000.00	$1000.00
01-4909-1-733	COMMUNITY KITCHEN	$1500.00	$1500.00
01-4909-1-734	LIBRARY FIRE ESCAPE	$1000.00	$1000.00
01-4909 SUBTOTAL	CO IMPROVEMENTS EXCEPT BUIL	$127515.00	$126584.00
COUNTY TAXES			
01-4931-1-092	TAXES PAID TO COUNTY	$173975.00	$173975.00
01-4931 SUBTOTAL	COUNTY TAXES	$173975.00	$173975.00
SCHOOL DISTRICT PAYMENTS			
01-4933-1-092	TAXES PAID TO SCHOOL DISTRIC	$1921980.00	$1921980.00
01-4933 SUBTOTAL	SCHOOL DISTRICT PAYMENTS	$1921980.00	$1921980.00
	TOTAL	3648292.00	3517685.38

12/31/94

MARLBOROUGH
REVENUE REPORT - CURRENT YEAR
ACCOUNTS ##-####-#-###

FUND ACCOUNT	DESCRIPTION	BUDGETED REVENUES	YEAR-TO-DATE REVENUES
REVENUE FROM TAXES			
01-3110-1-001	94 PROPERTY TAX REVENUE	$2618265.37	$2617244.70
01-3120-1-001	LAND USE TAXES CURRENT YEAR	$0.00	$2079.90
01-3185-1-001	YIELD TAXES CURRENT YEAR	$2000.00	$5643.16
01-3189-9-001	BOAT TAX	$1000.00	$1107.80
01-3190-1-002	94 LAND USE CHGE TAX INT	$0.00	$0.00
01-3190-1-093	JUN 93 PROP TAX INT	$0.00	$8060.57
01-3190-1-094	JUN 94 PROP TAX INT	$0.00	$3630.71
01-3190-2-093	DEC 93 PROP TAX INT	$0.00	$8757.53
01-3190-2-094	DEC 94 PROP TAX INT	$0.00	$623.31
01-3190-4-002	93 YIELD TAX INTEREST	$0.00	$0.00
01-3190-9-002	INT&COST ON REDEMPTIONS	$27500.00	$33956.49
01-31 SUBTOTAL	REVENUE FROM TAXES	$2648765.37	$2681104.17
REVENUE - LICENSES/PERMITS/FEE			
01-3210-4-001	UCC FILINGS & CERTIFICATES	$1000.00	$1148.29
01-3220-1-001	MOTOR VEHICLE DECALS	$2500.00	$2989.50
01-3220-2-001	MOTOR VEHICLE TITLE FEES	$600.00	$708.00
01-3220-3-001	MOTOR VEHICLE REGISTRATIONS	$121900.00	$136273.00
01-3230-1-001	BUILDING PERMIT FEES	$2100.00	$2283.77
01-3230-2-001	ELECTRICAL PERMIT FEES	$400.00	$405.00
01-3230-4-001	PLUMBING PERMIT FEES	$300.00	$361.00
01-3290-2-001	DOG LICENSES	$1525.00	$1535.58
01-3290-2-002	DOG FEE - STATE	$0.00	$0.00
01-3290-3-001	MARRIAGE LIC - STATE	$0.00	$0.00
01-3290-4-001	MARRIAGE LIC - TOWN	$100.00	$105.00
01-3290-5-001	B-D-M STATE @ $6	$0.00	$0.00
01-3290-6-001	BIRTH/DEATH/MARR TOWN	$75.00	$156.00
01-3290-7-001	B-D-M STATE @ $3	$0.00	$0.00
01-3290-9-001	CURRENT USE FILING FEES	$0.00	$0.00
01-32 SUBTOTAL	REVENUE - LICENSES/PERMITS/F	$130500.00	$145965.14
REVENUE FROM GOVERNMENTS			
01-3311-1-003	HUD AFFORD HOUSING CDBG	$249600.00	$253861.00
01-3350-1-001	SHARED REVENUE BLOCK GRANT	$30011.00	$82740.42
01-3353-1-001	HIGHWAY BLOCK GRANT	$44572.00	$44572.48
01-3359-1-001	NH WATER POLLUTION BOND	$35430.00	$37844.43
01-3359-1-002	TREE GRANT	$0.00	$1895.00
01-33 SUBTOTAL	REVENUE FROM GOVERNMENTS	$359613.00	$420913.33

12/31/94

MARLBOROUGH
REVENUE REPORT - CURRENT YEAR
ACCOUNTS ##-####-#-###

FUND ACCOUNT	DESCRIPTION	BUDGETED REVENUES	YEAR-TO-DATE REVENUES
REV FROM CHARGES FOR SERVICES			
01-3401-1-001	POLICE DEPT INCOME	$2000.00	$2841.60
01-3401-1-002	PD COURT PAYROLL	$0.00	$0.00
01-3401-2-001	HIGHWAY DEPT INCOME	$0.00	$253.96
01-3401-3-001	FIRE DEPT INCOME	$200.00	$182.59
01-3401-4-001	RECREATION DEPT INCOME	$0.00	$0.00
01-3401-5-001	LIBRARY INCOME	$0.00	$604.76
01-3401-6-001	PLANNING/ZONING INCOME	$1000.00	$1155.00
01-3401-7-001	WELFARE REIMBURSEMENTS	$0.00	$1220.00
01-3402-1-001	WATER DEPT INCOME	$51500.00	$46478.86
01-3403-1-001	SEWER DEPT INCOME	$94218.00	$115305.00
01-3403-2-001	SEWER APPLICATION FEES	$0.00	$20.00
01-3403-3-001	WATER/SEWER INTEREST	$0.00	$683.69
01-3404-1-001	LANDFILL INCOME	$31550.00	$34243.88
01-3404-3-002	LANDFILL STICKERS	$1300.00	$1350.00
01-34 SUBTOTAL	REV FROM CHARGES FOR SERVICE	$181768.00	$204339.34
REVENUE FROM MISC SOURCES			
01-3501-1-001	SALE OF CEMETERY LOTS	$200.00	$1100.00
01-3501-1-002	SALE OF TOWN PROPERTY	$22700.00	$22697.60
01-3502-1-001	INTEREST ON DEPOSITS	$20000.00	$26487.48
01-3503-1-001	RENTAL APARTMENT INCOME	$2800.00	$2897.50
01-3504-1-002	BAD CHECK FEES	$50.00	$92.29
01-3505-1-001	HYDRO POWER LEASE	$8900.00	$8905.21
01-3508-1-001	FUEL ASST DONATIONS	$0.00	$100.00
01-3508-1-002	GATES HOUSE FUND	$300.00	$1100.00
01-3508-2-001	MARL HARRIS AMBULANCE	$1000.00	$1029.02
01-3509-1-001	TOWN CLERK'S INCOME	$200.00	$577.98
01-3509-2-001	NEW CEMETERY TRUST	$0.00	$0.00
01-3509-3-001	NEW TRUST FUNDS	$0.00	$0.00
01-3509-4-001	INSURANCE DIVIDENDS	$26100.00	$26184.54
01-3509-9-001	MISCELLANEOUS INCOME	$600.00	$688.69
01-35 SUBTOTAL	REVENUE FROM MISC SOURCES	$82850.00	$91860.31
TRANSFERS FROM TRUST FUNDS			
01-3916-1-001	CEMETERY TRUST FUNDS	$5037.00	$5037.33
01-3916-4-001	LIBRARY TRUST FUNDS	$3662.00	$3661.72
01-3916-5-001	FIRE/POLICE TRUST FUNDS	$18870.00	$18869.74
PROCEEDS - L/T NOTES & BONDS			
01-3934 SUBTOTAL	PROCEEDS - L/T NOTES & BOND	$27569.00	$27568.79
	TOTAL	3431065.37	3571751.08

FUND ACCOUNT	DESCRIPTION	CURRENT BALANCE
GENERAL FUND CURRENT ASSETS		
CASH		
01-1010-4-001	CASH - CCSB CHECKING ACCOUNT	$52410.12
01-1010-7-001	APARTMENT DEPOSIT - DONOHUE	$0.00
01-1010-7-002	RESTR SAV - CONSERV FUND	$5380.13
01-1010-7-003	RESTR SAV - OLD HOME DAY	$510.82
01-1010 SUBTOTAL	CASH	$58301.07
INVESTMENTS		
01-1030-3-001	CCSB SUPER GAIN ACCT	$0.00
01-1030-3-002	FLEET BANK MONEY MARKET	$3173.02
01-1030-3-003	FIRST NH BANK MONEY MARKET	$0.00
01-1030-3-004	GRANITE BANK MONEY MARKET	$0.00
01-1030-3-007	CONN RIVER BANK MM ACCT	$0.00
01-1030-3-008	NORTH WALPOLE BANK	$0.00
01-1030-3-009	N.H. PUBLIC DEPOSIT INV POOL	$1026981.23
01-1030 SUBTOTAL	INVESTMENTS	$1030154.25
TAXES RECEIVABLE		
01-1080-2-093	A/R JUN 93 PROP TAX	$0.00
01-1080-2-094	A/R JUN 94 PROPERTY TAX	$87842.41
01-1080-3-093	A/R DEC 93 PROP TAX	$0.00
01-1080-3-094	DEC 94 PROP TAX REC	$231072.42
01-1080-4-091	A/R LAND USE CHANGE TAX	$0.00
01-1080-5-094	94 YIELD TAX	$288.99
01-1080 SUBTOTAL	TAXES RECEIVABLE	$319203.82
OTHER TAX DEPT RECEIVABLES		
01-1081-4-001	A/R ELDERLY LIENS	$7145.90
01-1081-9-001	A/R ALL UNCOLL ELD LIEN FORTI	[$7145.90]
01-1081-9-002	A/R ALLUNCOLL ELD LINE SHOEMA	$0.00
01-1081-9-003	A/R ALL UNCOLL UNREDTAC DUNBA	[$4885.09]
01-1081-9-004	A/R UNCOLL TAX LIEN DEEM	[$2142.03]
01-1081 SUBTOTAL	OTHER TAX DEPT RECEIVABLES	[$7027.12]
01-10 SUBTOTAL	GENERAL FUND CURRENT ASSET	$1400632.02

FUND ACCOUNT	DESCRIPTION	CURRENT BALANCE
TAX LIENS RECEIVABLE		
01-1110-1-092	UNREDEEMED TAXES - 1992	$7008.49
01-1110-1-093	UNREDEEMED TAXES - 1993	$64472.03
01-1110-1-094	UNREDEEMED TAXES - 1994	$110475.32
01-1110 SUBTOTAL	TAX LIENS RECEIVABLE	$181955.84
ACCOUNTS RECEIVABLE		
01-1150-1-001	A/R TRUST FUNDS	$8699.05
01-1150 SUBTOTAL	ACCOUNTS RECEIVABLE	$8699.05
A/R WELFARE LIENS		
01-1155-1-001	A/R WELFARE LIENS	$0.00
01-1155-9-001	A/R ALLOW. FOR UNCOLL. WELFAR	$0.00
01-1155 SUBTOTAL	A/R WELFARE LIENS	$0.00
A/R CHARGES FOR SERVICES		
01-1160-4-001	A/R PLASTIC BAG SALES	[$106.70]
01-1160-8-002	A/R LEGAL/COURT FEES	[$50.00]
01-1160 SUBTOTAL	A/R CHARGES FOR SERVICES	[$156.70]
01-11 SUBTOTAL		$190498.19
A/R DUE FROM OTHER FUNDS		
01-1310-4-002	A/R DUE FROM WATER FUND	[$1840.70]
01-1310-4-003	A/R/ OTHER WATER INCOME	[$90.00]
01-1310-4-004	A/R DUE FROM SEWER FUND	$486.57
01-1310-4-006	A/R OTHER SEWER INCOME	$0.00
01-1310 SUBTOTAL	A/R DUE FROM OTHER FUNDS	[$1444.13]
01-13 SUBTOTAL		[$1444.13]
01 SUBTOTAL		$1589686.08

FUND ACCOUNT	DESCRIPTION	CURRENT BALANCE
	TOTAL ASSETS	1589686.08

FUND ACCOUNT	DESCRIPTION	CURRENT BALANCE
LIABILITIES		
ACCOUNTS PAYABLE		
01-2020-1-001	ACCOUNTS PAYABLE	$29.59
01-2020 SUBTOTAL	ACCOUNTS PAYABLE	$29.59
PAYROLL WITHHOLDING PAYABLE		
01-2025-1-001	FED W/H ACCT	$0.00
01-2025-1-002	FED FICA HOLDING ACCT	$0.00
01-2025-1-003	FED MEDICARE HOLDING ACCT	$0.00
01-2025-2-001	EMPLOYEE RETIRE HOLD ACCT	$0.00
01-2025-2-002	POLICE RETIRE HOLD ACCT	$0.00
01-2025-3-001	INS BS/BS HOLDING ACCT	$864.32
01-2025-3-002	BC/BC RETIRED HOLD ACCT	$225.80
01-2025-3-003	UNITED WAY HOLDING	$0.00
01-2025 SUBTOTAL	PAYROLL WITHHOLDING PAYABL	$1090.12
ACCRUED PAYROLL		
01-2026-1-001	ACCRUED PAYROLL	$12846.81
01-2026 SUBTOTAL	ACCRUED PAYROLL	$12846.81
DUE TO OTHER GOVERNMENTS		
01-2070-3-001	A/P DUE TO COUNTY	$0.00
01-2070 SUBTOTAL	DUE TO OTHER GOVERNMENTS	$0.00
DUE TO SCHOOL DISTRICT		
01-2075-1-093	93/94 A/P DUE TO SCHOOL DIST	$0.00
01-2075-1-094	A/P 94/95 SCHOOL PAYMENTS	$1136980.00
01-2075 SUBTOTAL	DUE TO SCHOOL DISTRICT	$1136980.00
DUE TO OTHER FUNDS		
01-2080-5-001	DUE TO WATER FUND (SURPLUS)	$64140.93
01-2080-6-001	DUE TO SEWER FUND (SURPLUS)	$76748.07
01-2080-7-001	DUE TO CONSERV FUND	$231.10

FUND ACCOUNT	DESCRIPTION	CURRENT BALANCE
01-2080 SUBTOTAL	DUE TO OTHER FUNDS	$141120.10
01-20 SUBTOTAL		$1292066.62
DEFERRED REVENUE		
NOTES PAYABLE - CURRENT		
01-2230-1-001	NOTES PAYABLE TAX ANT CURRENT	$0.00
01-2230-4-001	NOTES PAYABLE - OTHER	$0.00
01-2230 SUBTOTAL	NOTES PAYABLE - CURRENT	$0.00
BONDS PAYABLE - CURRENT		
OTHER PAYABLES		
01-2270-2-001	ROAD BOND SECURITY DEPOSIT	$0.00
01-2270-9-001	APT SECURITY DEPOSIT	$0.00
01-2270-9-002	DUE TO CONSERVATION	$5380.13
01-2270-9-004	DUE TO OLD HOME DAY FUND	$510.82
01-2270 SUBTOTAL	OTHER PAYABLES	$5890.95
01-22 SUBTOTAL		$5890.95
RESERVE FOR SPECIAL PURPOSES		
01-2490-1-001	DESIGNATED FUND BALANCE	$64797.00
01-2490 SUBTOTAL	RESERVE FOR SPECIAL PURPOS	$64797.00
01-24 SUBTOTAL		$64797.00
GF FUND BALANCE		
01-2530-1-001	UNDESIGNATED FUND BALANCE	$172865.81
	EXPENDITURE CONTROL	$3517685.38
	REVENUE CONTROL	$3571751.08
01-2530 SUBTOTAL	GF FUND BALANCE	$226931.51

FUND ACCOUNT	DESCRIPTION	CURRENT BALANCE
01-25 SUBTOTAL		$226931.51
01 SUBTOTAL		$1589686.08
	TOTAL LIABILITY & EQUITY	1589686.08

RECYCLING/TRANSFER CENTER REPORT

The major activity at the Recycling Center during 1994 was the closure of the landfill. First cost estimates of closure based on EPA guidelines ran from $250,000 to $350,000. Through foresight and excellent management on the part of the Selectmen and Robert Hitchcock, our Engineer from Clough, Harbour & Associates, we were able to close before new regulations became effective, thus saving our Town many thousands of dollars. The final cost was approximately $182,000.

Two hundred ninety-one (291) tons of rubbish and 58 tons of building debris totaling 349 tons were hauled off at a cost of $34,900.00. We have high praise for the people of Marlborough who, recycled 379.25 tons of plastic, paper, glass, etc., decreasing this cost by $37,900.00! You're doing a great job; let's keep up the good work.

We suggested to the staff of Marlborough Elementary School that a school recycling program be started for paper, cardboard, glass, cans and other items. They are now recycling a ton per week and saving approximately $85.00 a ton. This and hauling our recyclables "to market" ourselves are two more ways of cutting expense.

The Center earned $35,500.00 from recyclables, stickers, the Roxbury fee, grants, and charges for items brought to the center. This is a sizeable offset to the costs and we thank all of you for helping in this effort.

Respectfully submitted,
Franklin Pelkey, Supervisor
Recycling/Transfer Center

TRUST FUNDS

The following is a list of new trust funds that were acquired in 1994 and are managed by the Trustees of Trust Funds for the Town. The two pages following this page are complete listings of all funds currently being managed.

FUNDS ADDED TO:

School Capital Reserve Fund	$15,000.00
School Heating Plant Expendable Trust	$50,000.00
Marlborough Comm. Assn. Charitable Trust	$350.00
Town Reassessment Capital Reserve Fund	$10,000.00
Highway Equipment Capital Reserve Fund	$1,410.00
Town Hall Capital Reserve Fund	$23.09

NEW CEMETERY FUNDS:

Harold & Susan Tonseth - Center Cemetery	$100.00
Roger & Irene Voudren - Pine Grove Cemetery	$100.00
William & Audrey Rinta - Center Cemetery	$100.00
Michael & Linda Skiffington -Center Cemetery	$200.00
Evelyn & Ronald Ruffle - Pine Grove Cemetery	$300.00
Sidney & Carolyn Rollins - Center Cemetery	$150.00
John & Emma Silk - Pine Grove Cemetery	$150.00
	$77,883.09

REPORT OF THE TRUST FUNDS OF THE TOWN OF MARLBOROUGH ON DECEMBER 31, 1994

Date of Creation	NAME OF TRUST FUND List first those trusts invested in a common trust fund	Purpose Of Trust Fund	HOW INVESTED Whether bank deposits Stocks, bonds, etc. (If Common trust – So state)	Original Balance	PRINCIPAL Balance Beginning Year	Additions/ New Funds Created	Gains or (Losses) on Sale of Securities	Capital Gain Dividends	Balance End Year	INCOME Balance Beginning Year	Earned During Year	Expended During Year	Balance End Year	TOTAL Principal & Income
	COMBINED FUNDS													
	SCHOOL FUNDS													
Prior 1891	School Fund, Asahiel Collins	No record of bequest–support of schools			9,753.800	0.00	149.11	0.00	9,902.912	0.000	408.22	408.22	0.00	9,902.91
12/03/1894	School Fund, WH Wilkinson	No record of bequest–support of schools			2,504.828	0.00	38.29	0.00	2,543.121	0.000	104.83	104.83	0.00	2,543.12
Prior 1891	School Fund, Abijiah Tucker	Support of schools			85.164	0.00	1.30	0.00	86.466	0.000	3.56	3.56	0.00	86.47
Prior 1891	School Fund, Lydia Wyman	Support of schools			551.062	0.00	8.42	0.00	559.486	0.000	23.06	23.06	0.00	559.49
Prior 1891	School Fund, Town	Support of schools			420.811	0.00	6.43	0.00	427.244	0.000	17.61	17.61	0.00	427.24
09/20/94	School Heating Plant Expendable Trust	School Heating Plant			0.000	50,000.00	0.00	0.00	50,000.000	0.000	2,092.64	229.22	1,863.41	51,863.41
					13,315.66	50,000.00	203.56	0.00	63,519.23	0.00	2,649.93	786.52	1,863.41	65,382.64
	EDUCATIONAL FUNDS													
05/25/46	Pease Educational Fund	Further education of worthy students			12,499.241	0.00	191.08	0.00	12,690.325	0.000	523.13	523.13	0.00	12,690.33
12/31/84	Mabel M. Ward Schol.Fund	College bound worthy students of Marlborough			10,019.311	0.00	153.17	0.00	10,172.483	0.000	419.34	419.34	0.00	10,172.48
04/03/87	Omer Dumont Education Fd	Worthy students of Marlboro/Harrisville			2,832.069	0.00	43.30	0.00	2,875.365	0.000	118.53	118.53	0.00	2,875.37
04/20/1959	Ray E. Tarbox Memorial Fund	Further education of worthy students			2,724.571	0.00	41.65	0.00	2,766.223	0.000	114.03	114.03	0.00	2,766.22
05/31/1969	Chas B. Knight Mem Tr Fund	Continued education of worthy students			2,572.799	0.00	39.33	0.00	2,612.131	0.000	107.68	107.68	0.00	2,612.13
	Maria Kimball Education Fund	Further education of worthy Marlborough students			25,050.140	0.00	382.96	0.00	25,433.097	0.000	1,048.42	1,048.42	0.00	25,433.10
03/15/1976	Chesham Sportsmens Club Fund	Worthy students of Marlboro/Harrisville w/restrict			1,730.435	0.00	26.45	0.00	1,756.889	2,078.760	159.43	617.47	1,620.72	3,377.61
					57,428.57	0.00	877.95	0.00	58,306.51	2,078.76	2,490.54	2,948.58	1,620.72	59,927.23
	LIBRARY FUNDS													
12/24/1894	Frost Free Library Fund	Income to Lib			6,626.632	0.00	101.31	0.00	6,727.938	0.000	277.34	277.34	0.00	6,727.94
08/25/1950	Kate K. David Lib–Bk Fund	Income to Lib for bks			2,003.862	0.00	30.63	0.00	2,034.496	0.000	83.87	83.87	0.00	2,034.50
09/05/1898	Albert P. Frost Lirary Fund	Income to Lib			1,104.439	0.00	16.88	0.00	1,121.323	0.000	46.22	46.22	0.00	1,121.32
12/02/1950	Kate K.Davis Lib. Bk&Gds Fund	Income to Lib for bks			16,769.452	0.00	256.37	0.00	17,025.817	0.000	701.85	701.85	0.00	17,025.82
11/06/1948	L.R. Atherton Lib Fund	Income to Lib			1,030.987	0.00	15.76	0.00	1,046.748	0.000	43.15	43.15	0.00	1,046.75
11/27/1985	Kate M. Reid Frost Free Lib Fund	Gen'll–Frost Free Lib			2,134.364	0.00	32.63	0.00	2,166.993	0.000	89.33	89.33	0.00	2,166.99
01/06/1948	M.J. Livingston Lib Fund	Income to Lib			220.886	0.00	3.38	0.00	224.263	0.000	9.24	9.24	0.00	224.26
02/20/1975	Rufus S.Frost II Mem'l Lib Fund	Income to Lib			2,504.828	0.00	38.29	0.00	2,543.121	0.000	104.83	104.83	0.00	2,543.12
03/13/1978	Alice Bullock Lib. Fund	Income to Lib			5,009.656	0.00	76.59	0.00	5,086.242	0.000	209.67	209.67	0.00	5,086.24
1986	Reginald Mason Lib. Fund	Income to Lib			3,437.716	0.00	52.55	0.00	3,490.271	0.000	143.88	143.88	0.00	3,490.27
03/24/1988	Irma Richardson Frost Free Lib Fund	Income to Lib			1,001.931	0.00	15.32	0.00	1,017.248	0.000	41.93	41.93	0.00	1,017.25
06/01/1982	Mary Lodge Frost Free Lib Fund	Income to Lib			42,799.693	0.00	654.31	0.00	43,453.999	0.000	1,791.28	1,791.28	0.00	43,454.00
01/14/1975	Ruth E Hemenway Fd	Income to library			20,038.623	0.00	306.34	0.00	20,344.966	0.000	838.67	838.67	0.00	20,344.97
02/01/91	Russell Wallace Lib. Fund				500.966	0.00	7.66	0.00	508.625	0.000	20.97	20.97	0.00	508.63
					105,184.04	0.00	1,608.01	0.00	106,792.05	0.00	4,402.24	4,402.24	0.00	106,792.05
	TOWN FUNDS													
04/24/1987	Insurance Expendable Tr	Payment of claims			4,851.541	0.00	74.17	0.00	4,925.710	664.340	230.85	25.29	869.91	5,795.62
	Charles C Ward Town Fund	Gen'l purposes–Town of Marlborough			5,154.054	0.00	78.79	0.00	5,232.847	578.470	239.92	26.28	792.11	6,024.96
12/31/1961	Kate Reid Town Trust Fund	General Purposes			4,943.027	0.00	75.57	0.00	5,018.594	636.740	233.53	25.58	844.69	5,863.28
12/01/1975	Farnum Memorial Fund	Supplies & Equipment–Fire & Police Depts			109,133.345	0.00	1,668.39	0.00	110,801.735	17,414.160	5,296.36	22,710.52	0.00	110,801.74
	Water Dept Expendable Tr	Exp of Water Dept			3,953.620	0.00	60.44	0.00	4,014.062	1,778.100	239.89	26.28	1,991.71	6,005.77
12/17/93	Edward Danielchick Town Fund	General Purposes			8,502.380	0.00	129.98	0.00	8,632.361	347.050	370.37	40.57	676.85	9,309.21
					136,537.97	0.00	2,087.34	0.00	138,625.31	21,418.86	6,610.92	22,854.51	5,175.27	143,800.58

REPORT OF THE TRUST FUNDS OF THE TOWN OF MARLBOROUGH ON DECEMBER 31, 1994

Date of Creation	NAME OF TRUST FUND List first those trusts invested in a common trust fund	Purpose Of Trust Fund	HOW INVESTED Whether bank deposits Stocks, bonds, etc. (If Common trust – So state)	Original Balance	PRINCIPAL Balance Beginning Year	Additions/ New Funds Created	Gains or (Losses) on Sale of Securities	Capital Gain Dividends	Balance End Year	INCOME Balance Beginning Year	Earned During Year	Expended During Year	Balance End Year	TOTAL Principal & Income
	FIRE DEPARTMENT FUNDS													
Prior 1891	Jedediah T. Collins FD Fd	No record			500.966	0.00	7.66	0.00	508.625	20.410	21.82	42.23	0.00	508.63
11/1975	Delevan C. Richardson FD Fund	General Purposes			10,671.979	0.00	163.15	0.00	10,835.128	434.780	464.85	899.63	0.00	10,835.13
02/08/1978	Marlborough Grange Fire Fund	For Fire Dept			1,001.931	0.00	15.32	0.00	1,017.248	40.820	43.64	84.46	0.00	1,017.25
05/19/1982	Mary Lodge Fire Dept Fd	For Fire Dept			42,799.693	0.00	654.31	0.00	43,453.999	3,506.620	1,938.05	5,444.67	0.00	43,454.00
05/13/1988	Omer Dumont Fire Dept Fd	Income to Fire Dept			122,234.296	0.00	1,868.67	0.00	124,102.968	2,178.090	5,207.00	7,385.09	0.00	124,102.97
	Leroy Derby Fire Dept Fd	Income to Fire Dept			5,009.656	0.00	76.59	0.00	5,086.242	204.090	218.21	422.30	0.00	5,086.24
					182,218.52	0.00	2,785.69	0.00	185,004.21	6,384.81	7,893.56	14,278.37	0.00	185,004.21
	AGED CITIZEN FUNDS													
07/1936	Jennie Mason Aged Cit Fd	Benefit aged citizens			1,001.931	0.00	15.32	0.00	1,017.248	0.000	41.93	41.93	0.00	1,017.25
07/25/1936	Chas Carlton Aged Cit Fd	Benefit aged citizens			3,005.793	0.00	45.95	0.00	3,051.744	0.000	125.80	125.80	0.00	3,051.74
					4,007.72	0.00	61.27	0.00	4,068.99	0.00	167.73	167.73	0.00	4,068.99
	CHILDRENS HEALTH FUNDS													
	John H Kimball	Care of chronically ill children – Marlborough & Cheshire			25,115.430	0.00	383.96	0.00	25,499.385	0.000	1,051.15	1,051.15	0.00	25,499.39
1945	Fred D Hemenway School	Income to HHC & CS Inc.			1,001.931	0.00	15.32	0.00	1,017.248	0.000	41.93	41.93	0.00	1,017.25
					26,117.36	0.00	399.27	0.00	26,516.63	0.00	1,093.08	1,093.08	0.00	26,516.63
	MISCELLANEOUS FUNDS													
1927	Chas Ward Childrens Fd	Benefit town children			552.264	0.00	8.44	0.00	560.707	145.430	29.20	3.20	171.43	732.14
Prior 1891	Ministerial Fund	Income equally to Marlborough churches			633.220	0.00	9.68	0.00	642.900	0.000	26.50	26.50	0.00	642.90
07/2/1951	Kate K Davis Marl Comm Nurse Assoc.	Income to HHC & CS Inc.			28,175.887	0.00	430.74	0.00	28,606.629	0.000	1,179.24	1,179.24	0.00	28,606.63
11/16/82	M.Reynolds Marl. Comm Nurse Assoc.	Income to HHC & CS Inc.			485.526	0.00	7.42	0.00	492.949	0.000	20.32	20.32	0.00	492.95
	Old Torrent Vet. Firemans Assoc	Income to veteran firemen			2,315.062	0.00	35.39	0.00	2,350.454	94.320	100.84	11.05	184.11	2,534.57
	Marlborough Community Assoc. Charitable Fund				1,651.931	350.00	25.25	0.00	2,027.185	0.000	83.79	83.79	0.00	2,027.19
					33,813.89	350.00	516.93	0.00	34,680.82	239.75	1,439.89	1,324.09	355.55	35,036.37
	TOTAL COMBINED FUNDS				$558,623.73	$50,350.00	$8,540.03	$0.00	$617,513.76	$30,122.18	$26,747.91	$47,855.14	$9,014.95	$626,528.71
	CAPITAL RESERVE FUNDS													
09.02/1988	School Capital Reserve Fund	Construction & Renovation of Bldgs			43,108.990	15,000.00	0.00	0.00	58,108.990	1,928.65	1,169.65	0.00	3,098.30	61,207.29
03/31/91	Town Reassessment Cap Reserve	Town Reassessment			30,683.080	10,000.00	413.75	0.00	41,096.830	1,262.85	732.93	0.00	1,995.78	43,092.61
02/28/1974	Hwy Equip Cap Reserve Fund	Highway Equipment			60,459.030	1,410.00	275.83	0.00	62,144.860	3,780.13	1,758.12	0.00	5,538.25	67,683.11
03/11/1989	Town Hall Cap Reserve Fund	For Town Hall			12,685.000	23.09	275.84	0.00	12,983.930	678.01	156.76	0.00	834.77	13,818.70
	TOTAL CAPITAL RESERVE FUNDS				$146,936.10	$26,433.09	$965.42	$0.00	$174,334.61	$7,649.64	$3,817.46	$0.00	$11,467.10	$185,801.71

REPORT OF THE TRUST FUNDS OF THE TOWN OF MARLBOROUGH ON DECEMBER 31, 1994

Date of Creation	NAME OF TRUST FUND List first those trusts invested in a common trust fund	Purpose Of Trust Fund	HOW INVESTED Whether bank deposits Stocks, bonds, etc. (If Common trust – So state)	Original Balance	PRINCIPAL Balance Beginning Year	PRINCIPAL Additions/ New Funds Created	PRINCIPAL Gains or (Losses) on Sale of Securities	PRINCIPAL Capital Gain Dividends	PRINCIPAL Balance End Year	INCOME Balance Beginning Year	INCOME Earned During Year	INCOME Expended During Year	INCOME Balance End Year	TOTAL Principal & Income
	TOTAL COMBINED FUNDS				558,623.73	50,350.00	8,540.03	0.00	617,513.76	30,122.18	26,747.91	47,855.14	9,014.95	626,528.71
	TOTAL CAPITAL RESERVE FUNDS				146,936.10	26,433.09	965.42	0.00	174,334.61	7,649.64	3,817.46	0.00	11,467.10	185,801.71
	TOTAL CEMETERY FUNDS				93,828.50	1,100.00	1,457.48	0.00	96,385.98	13,010.94	4,043.94	4,607.51	12,447.37	108,833.35
	TOTAL FUNDS				$799,388.33	$77,883.09	$10,962.93	$0.00	$888,234.35	$50,782.76	$34,609.31	$52,462.65	$32,929.42	$921,163.77
FNHIS FEES:	Combined fund $2,788.20 Cemetery fund $429.65													

TOWN OF MARLBOROUGH
Long Term Debt
December 31, 1994

	STATE SEWER	REFUNDED SEWER	HIGHWAY BARN	FIRE TRUCK	KEENE SEWER	TOTAL
INTEREST RATE	7.86-6.76%	7.3%	6.9%	7.03%	6.9%	
FUND CHARGED	(G)	(G 40%)(S 60%)	(G)	(G)	(S)	
12/31/93	240,000.00	495,000.00	80,000.00	45,000.00	16,445.00	876,445.00
ADDITIONS						0.00
REDUCTIONS	(20,000.00)	(20,000.00)	(15,000.00)	(10,000.00)	(2,530.00)	(67,530.00)
12/31/94	220,000.00	475,000.00	65,000.00	35,000.00	13,915.00	808,915.00
1995	20,000.00	20,000.00	15,000.00	10,000.00	1,265.00	66,265.00
	18,153.09	34,270.64	4,485.00	2,467.50	961.00	60,337.23
1996	20,000.00	20,000.00	10,000.00	10,000.00	1,265.00	61,265.00
	16,505.36	32,980.41	3,450.00	1,762.50	876.00	55,574.27
1997	20,000.00	25,000.00	10,000.00	10,000.00	1,265.00	66,265.00
	15,015.03	31,608.91	2,760.00	1,057.50	792.00	51,233.44
1998	20,000.00	25,000.00	10,000.00	5,000.00	1,265.00	61,265.00
	13,417.38	29,928.00	2,070.00	352.50	706.00	46,473.80
1999	20,000.00	25,000.00	10,000.00		1,265.00	56,265.00
	11,785.31	28,073.21	1,380.00		619.00	41,857.52
2000	20,000.00	30,000.00	10,000.00		1,265.00	61,265.00
	10,109.87	26,365.48	690.00		531.00	37,696.35
2001	20,000.00	30,000.00			1,265.00	51,265.00
	8,263.58	24,611.35			415.00	32,689.93
2002	20,000.00	35,000.00			1,265.00	56,265.00
	6,567.20	22,174.12			354.00	29,095.32
2003	20,000.00	35,000.00			1,265.00	56,265.00
	4,887.19	19,755.00			266.00	24,908.19
2004	20,000.00	40,000.00			1,265.00	61,265.00
	3,197.47	17,200.00			178.00	20,575.47
2005	20,000.00	40,000.00			1,265.00	61,265.00
	1,352.82	14,260.00			88.00	15,700.82

	STATE SEWER	REFUNDED SEWER	HIGHWAY BARN	FIRE TRUCK	KEENE SEWER	TOTAL
INTEREST RATE	7.86-6.76%	7.3%	6.9%	7.03%	6.9%	
FUND CHARGED	(G)	(G 40%)(S 60%)	(G)	(G)	(S)	
2006		45,000.00				45,000.00
		11,280.00				11,280.00
2007		50,000.00				50,000.00
		7,927.50				7,927.50
2008		55,000.00				55,000.00
		4,152.50				4,152.50
Principal	220,000.00	475,000.00	65,000.00	35,000.00	13,915.00	808,915.00
Interest	109,254.22	303,987.12	14,835.00	5,640.00	5,786.00	439,502.34
Grand Totals	329,254.22	778,987.12	79,835.00	40,640.00	19,701.00	1,248,417.34

REPORT OF THE MARLBOROUGH POLICE DEPARTMENT

The support received from the Town residents is greatly appreciated. The Marlborough Police Department has set its goals high, while maintaining professionalism with the increased responsibilities of providing the services requested. Constant changes require this Department to continue to meet State and Town standards on a daily basis. These changes mandate our use of technology to handle the increase of crime and vandalism that threaten even smaller communities. We hope to keep Marlborough the Town it has been through the years, a safe community with a lot to offer.

MARLBOROUGH POLICE DEPARTMENT STATISTICS
YEARLY COMPARISONS

SUBJECT	1991	1992	1993	1994
TOTAL CASE REPORTS	201	184	191	191
TOTAL ARRESTS MADE	95	75	68	101
MOTOR VEHICLE ACCIDENTS	23	38	32	23
RESPONDED TO:FIRE ALARMS	13	10	14	65
BURGLAR ALARMS	59	31	58	65
AMBULANCE CALLS ASSISTED	21	37	58	65

MARLBOROUGH POLICE STATISTICS
1994

191 CASE REPORTS

1	Prohibited Alcohol Sales	3	Runaway Juveniles
16	D.W.I.s	16	Thefts
1	Juvenile Neglect	10	Drug Possession
7	Alcohol Possession- Minors	1	Disorderly Conduct
9	Court Bench Warrants	2	Sexual Assaults
4	Open Containers of Alcohol	1	Shoplifting
9	Transporting Open Alcohol Containers	4	Tresspass
		4	Found Property
14	Operating After License Suspension	1	Liquor Law Violation
2	Failure of Sex Offenders to Report	1	Littering
		4	Domestics
5	Operating Without a License	2	Rabid Animals
1	Abandoned Motor Vehicle	1	Suicide
2	Juvenile Assaults	7	Assaults
2	Attempted Suicides	3	Bad Checks
2	Allowing Improper Person to Drive	2	Animal Bites
		9	Unlicensed Dogs
4	Unauthorized Use of Vehicles	2	Untimely Deaths
11	Alcohol Related Protective Custody	5	Burglaries
		2	Loose Dogs
4	Domestic Petition Violations	3	Criminal Threats
1	Disobeying an Officer	13	Criminal Mischiefs

101 ARRESTS MADE (98 ADULTS; 3 JUVENILE)

23 Motor Vehicle Accidents
34 Burglar Alarms Responded To
15 Fire Alarms Responded To
65 Ambulance Assists Provided
130 Responses to Assist Other Towns
51 Town Parking Tickets Issued

REPORT OF THE PLANNING AND ZONING BOARDS

Last year was fairly busy for the Marlborough Planning and Zoning Boards.

Among those actions taken by the Land Use Boards were approvals granted to Craig Miller for a home occupation at 50 Troy Road for trading and sales of firearms; Pete Von Sneidern to permit a coffee shop at 505 Dublin Road; Lisa Bostwick to package candies at 2 School St; Irene Keating to sell antiques and collectibles at 188 Webb Depot Rd.; Steven Grover to refinish tubs and sinks at the old saw shop on Rt. 101 and Oliver Rd.; Henry Southwell to construct a duplex on Collins Dr.; Marilyn Werbinski to prepare catered food at the Porter-Lane subdivision; and Michael Derosier to establish a used-clothing store on East Main St.

Other approvals were granted to David Pollock for a new recycling and composting service on Rt. 12; Norman Sylvain to set up his dental office and Deborah Sylvain's pet grooming service at 89 Main Street; Paight's Logging to cut timber owed by Wanda Grenda of Laurel St. and Reginald Luopa on the Troy Rd.; Gary Richardson to cut timber on Old Chesham Rd.; Priscilla Maynard to cut timber on property located on Tax Map 6, Lot 24; Donna Ray-Chadwick to add a sewing/tailoring shop at 49 Granite St.; and the Marlborough Recreation committee to use a donated garage for storage near the Ball flats.

A boundary line adjustment was granted to Donald and Linda Kincaid on Rt. 101, and a two lot subdivision was granted to Karl Boes for property on Oliver Rd. and Rt.101.

The Planning board also created a Light Industrial Zone on the Troy Rd. and Rt. 124; approved revisions to the Town Subdivision Regulations; updated the Capital Improvement Plan; approved the donation of land development rights of Dr. Robert White's Horse Hill Rd. property; amended the Zoning Ordinance Table of Uses for removal of loam and gravel; allowed for waiver of minimum lot size in the C-1 zone; designated the upper portion of Water St. as a scenic road; and developed a definition and special provisions for group homes.

This past year also included a change of personnel on both boards. Alphonse Despres left the Planning Board when his term expired and was replaced by George Houlihan. Richard Butler was appointed to the Zoning Board as an alternate member of the Board.

One of the major projects for the Planning Board in 1995 will be the development of an Impact Fee Ordinance.

The Boards value the input and concerns of the public. To serve you, Board representatives will be available for consultation by appointment on Monday evenings from 7 pm to 9 pm. Advance appointments may be made through Mr. Biron, who serves as Administrative Assistant to the Board of Selectmen at Town Hall (603-876-3751) or Town Clerk, Pat Derby.

Respectfully submitted,

Ken Kerber, chairman
Marlborough Planning board

Robert W. Heald, Chairman
Marlborough Zoning Board of Adjustment

REPORT OF THE FROST FREE LIBRARY

There's a new resident of the Frost Free Library. Tucked away in a corner of the office resides a Compaq personal computer, the first step in the automation of our library. This computer connects the Frost Free Library to collections all over the state, including Keene State college and the Keene Public Library, and to information available on other databases and the Internet. So if you cannot find the book you want in our collection your request can be submitted electronically and the book, if available, will be on the way within days. No more time consuming written requests or forms in the mail between NH libraries fulfilling orders.

This computer is not quite the first step in our automation process. Several years ago a number of volunteers under the supervision of our former librarian, Pat Grover, began barcoding the collection. Now with Computer #1 in place, we are ready to proceed with the completion of that process. The staff and Friends of the Library volunteers are now taking inventory and, under supervision, culling the collection to make certain that the books we have actively circulate.

Next, patrons will be issued library cards with barcodes in preparation for the second stage. A second computer will be installed at the circulation desk and connected to the one in the office. This way books and cards can be scanned at the desk and the actual inventory of the library will be accessible for the librarian and staff.

REPORT OF THE FROST FREE LIBRARY (CONT.)

Meanwhile all the books will be entered into a data bank which will comprise the new card catalogue. Once this information is loaded onto the hard drive the third computer will be purchased and the newtwork will be complete. This computer will sit out in the library available to all.

This obviously all costs money - in fact the expected outlay may total close to $20.000. Initial purchases are being made with funds in the Special Gift Fund account held by the Trustees of the library. For instance, gifts in memory of Harold Shelley and Foster Burlin have been applied to the new computer just purchased. In 1994 the Putnam Foundation awarded a $3,000.00 grant to the library for this project, and we applied for and received a $3,000.00 matching grant of federal LSCA funds through the New Hampshire State Library. The Friends of the Library are providing funds as well. Additionally it will be necessary to have a public fundraising campaign to make final purchases.

The Frost Free Library is on its way down "the information highway." Eventually, through this step-by-step process, it will be possible for everyone in Marlborough to plug into the electronic world of knowledge.

Respectfully Submitted,
Lisa R. Bearce,
Director

FROST FREE LIBRARY STATISTICS 1994

PEOPLE:

Registered Borrowers	1,706
New Borrowers	117
Volunteer Hours Donated	1,508

SERVICES:

Reference Questions	592
Adult Programs/Attendance	19/651
Juvenile Programs/Attendance	55/1,140
Exhibits	24
Computer Use	99
Interlibrary Loans Borrowed	127
Interlibrary Loans Loaned	50
Photocopies	3,131

CIRCULATION:

Juvenile Fiction	3,075
Adult & YA Fiction	4,445
Juvenile Non-Fiction	750
Adult Non-Fiction	1,641
Periodicals	1,329
Videos	1,440
Records & Cassettes	149
Puppets	12

MATERIALS ADDED:

Juvenile Fiction	150
Adult & YA Fiction	301
Juvenile Non-Fiction	47
Adult Non-Fiction	150
Videos	27
Audio Cassettes	10

REPORT OF THE WELFARE ADMINISTRATOR

The Welfare Office serviced a broad spectrum of situations in 1994. The bulk of those requiring assistance were the working poor and single women with children.

Whenever possible I have endeavored to assist clients by accessing outside programs in order to minimize taxpayer dollars spent. Some of these programs include Salvation Army assistance, Fuel Assistance, SHARE, various food pantries and Women, Infants and Children (WIC).

Electricity and fuel expenditures were relatively low this year, because the Fuel Assistance Program was given a second infusion of funding due to an unusually harsh winter. Additionally, the Odd Fellows generously donated money to go toward fuel assistance. Unfortunately, the Fuel Assistance Program has been cut significantly for 1995 and electrical energy costs are projected to rise by approximately seven percent.

This marks the end of my first year as Welfare Administrator. Special thanks to to Pat Derby, Ila Walton, the Selectmen, and Larry Biron for their continued support. I would particularly like to thank Alice Knight for meticulous training and endless patience during the time we spent working together.

Respectfully submitted,
Sue Beffa
Welfare Administrator

RECREATION COMMITTEE REPORT

This year was one of both stability and growth for the Recreation Department. Our programs have consistantly improved, thanks to the continued support of the town, our sponsors, and the hard work of our dedicated volunteers and employees.

The Diamond Sports Subcommittee, a group of ten people, greatly improved the skills of the baseball and softball teams. This was achieved by Ron Richards and Dave Mitchell, who fine-tuned the training techniques of the players.

Tammy Coutts did a great job running the soccer program.

The basketball program grew to include Grades 3-6 under the direction of Mike Wilber and Billy Coutts. They are now in the middle of a successful 1994-1995 campaign.

As we look back on 1994, it should be remembered as the year of the development of girls sports in Marlborough. We had two girls softball teams covering ages 9-12 and 13-15 and a girls soccer team for ages 8-10. This allowed the girls to shine by not having the boys on the team to steal the show, and shine they did! The improvement from the beginning of the season to the end was awesome.

The Youth programs were again highly successful: skiing at Temple Mountain, Fun in the Sun, and the Summer Theater groups, who produced "Peter Pun" and "Variations". Plans for some changes in "Fun in the Sun" are being considered, so stay tuned.

The garage donated by the Pat Ryans was erected and electricity was extended to the lower baseball field. The shed promised by Grossman's for the upper field did not materialize and was the only disappointment in our capital improvement plans.

RECREATION COMMITTEE REPORT (CONT.)

Adult volleyball at the school gym and the Tuesday afternoon Senior Citizens programs were offered.

We are sorry to report that a rash of vandalism occurred at the Pavilion and the lower ballfield. Shingles were torn off dugouts, lights and glass smashed, the concession stand damaged, and soccer goals broken. It's too bad that some people feel the urge to destroy the positive things that are provided for their use. These acts of vandalism are criminal and if anyone has information regarding the damages, please contact any Recreation Committee member or the Police Department at 876-3311.

There will be a change in Committee members in 1995. Three of our members, Kathie Rogalski, Phylis Manning and I, are stepping down. Kathie and Phylis have been on the committee for five and seven years respectively. They have been instrumental in developing a number of our existing programs and will be missed. We plan to continue our service to the Town in other ways.

Last year's election left us with two vacancies. The Selectmen appointed Frank Pelky and Jim Velez to these seats for one year. They have done an excellent job but must run for re-election if they continue as members. Kathie Sullivan and Greg Orkins are the remaining veterans of the committee and will be back to continue their fine work.

The Recreation Committee thanks the many volunteers and sponsors who make these programs possible. The need for help is never-ending, if you have time and would like to become involved, please contact us.

Respectfully submitted,
Bruce A. Lyman
Chairman.

REPORT OF THE GATES HOUSE COMMITTEE

The committee appointed to SAVE THE GATES HOUSE four years ago is pleased to report that the $4,000.00, which the town appropriated, was more than doubled by donations from caring citizens, local organizations, three grants from Putnam and Kingsbury Funds. Total funds raised were $15,340.00. Each donation has been carefully recorded for future reference. Other donations have been labor, building materials, office space and supplies, photo-copying, film developing, loan of equipment and sharing of professional skills with research necessary for the historical data file. This file, which includes all the research, consultation and action taken by this committee, will be on display at town meeting, after which it will be delivered to the Municipal Building to provide information for future Historical Research Committees.

RESTORATION FUNDS INCLUDING APPROPRIATIONS BY TOWN.....	$4,785.00
EXPENDITURES.....	4,144.00
BALANCE Dec.31, 1994.....	641.00

1994 CONTRACTED WORK COMPLETED....

Fireplace drawings with cooking crane...	250.00
Restoration of windows.....	426.00
Pine board floor according to specifications.....	3,200.00
Verification of land boundries....	40.00
Care of lawn..brush cutting, etc..	228.00
	$4,144.00

The Marlborough Garden Club continues to show interest in the landscaping. Three apple trees of the old variety were planted in July. Would you believe that the Lecraw's, and in their absence, Glover Howe, put 20 gallons of water on each tree every day that it didn't rain from July until September.

REPORT OF THE GATES HOUSE COMMITTEE (CONT.)

There were several meetings to discuss the future use of the Gates House and its property. Members of local organizations exchanged ideas that would be beneficial to their organization, the school, the community and the area communities. Fund raising was discussed. Notes of the meetings were recorded for future consideration.

Since this will be the last report from this committee, we would like to make this statement: Historian Jim Arvin, Deputy State Preservation Officer, Linda Ray Wilson and the staff at the New Hampshire Division of Historic Resources, Restoration Consultant, Peter Marciniak of Hillsboro, N.H., local and area educators, all of the contractors who have worked on the building tell us the GATES HOUSE MUST BE SAVED FOR POSTERITY.

There is a need to help children understand the value of saving historic houses and expose them to the skills of preservation. Adding preservation topics to such courses of history and social studies, art and science will revitalize traditional disciplines with the use of a home recorded in our history to be the first wood framed house (1767). The town owned GATES HOUSE could be used as the educational tool.

All of society needs to be educated as to the value of preservation, particularly historic landmarks.

We are in hopes that the committee appointed to determine the future use of the Gates House will value these words from the pros, appreciate the documentation and respect the restoration which has been accomplished.

Respectfully Submitted,
Corinne F. Nash, Co-Chair
Priscilla Richardson, Co-Chair

Ed Wheeler
Karl Robinson

REPORT OF THE CONSERVATION COMMMISSION

The Conservation commission provides a focal point within the municipal government for environmental concerns and is the only local board specifically charged with the protection of natural resources.

During 1994, the commission has continued to actively negotiate with the New England Telephone and Telegraph Company for the acquisition of the portion of the abandoned Manchester to Keene Railroad, which they own in Marlboroough. It is expected that the project will be completed in early 1995 with transfer of the property to the Town.

Monitoring of Stone Pond continued during the past year and except for a slight problem in the oxygenation level in deeper water, the water quality remained high. State officials have been contacted about the problem and monitoring will continue in 1995 to track on any changes.

The Commission's activity in 1994 has been limited by lack of members. We are actively seeking new members and encourage all interested in the conservation of the resources of the Town to please volunteer as members. Please contact the Town Clerk if you are interested. The commission meets on the 3rd Tuesday night at 7:00 P.M. at the Town Hall.

Respectfully submitted,
Michael Krinsky, Chairman
Charles Buffler, Secretary

In 1994 the Marl-Harris Ambulance responded to 148 calls, logging 2852 miles.A total of 130 patients were transported.

The nature of the calls were as follows: 13 motor vehicle accidents, resulting in 16 patients, 3 Deaths, 2 M.D. ordered transfers, with the balance being miscellaneous injuries and medical emergencies. In addition we attended several drills with the Marlborough and Harrisville fire Departments, 1 parade detail and 3 fire scene standbys.

Membership currently stands at 25. Including 3 Emergency Medical Techinicians - Intermediate, 15 Emergency Medical Technicians, 5 Members trained in Advanced First Aid, and 2 non-medical support with 2 currently enrolled in Emergency Medical Technician class.

The fundraising committee had good results this year. A spring carwash/bakesale was well attended, while the weather hampered the annual Funday/dance. An ambitious schedule for 1995 is being drafted.

In keeping with federal, state and local policy, we currently offer all members vaccination for Hepatitis B and annual T.B. testing as well as continued training for protection against infectious diseases along with the regular battery of HazMat and Emergency Medical training.

Demands for advanced level training continue to grow. The roles and responsibilities of Emergency Medical Personnel continue to grow, and with that growth we see the cost of keeping members trained and protected grow as well. Thanks to your continued support we have been able to meet those demands so far.

Anyone interested in becoming a member, or first finding out more about us, please feel free to contact any of our members. We would love to hear from you. Thank you, once again.

Respectfully submitted,
James L. Bleau
President/Chief

REPORT OF THE FIRE WARDS

In 1994 the Marlborough Fire Department responded to fire calls in our town and in surrounding towns through our affiliation with Southwestern Mutual Aid. A total of 62 calls were answered as shown below.

TYPE OF FIRE	NUMBER
Automobile Accident	10
Chimney Fire	7
Electrical Fire	1
Automobile Fire	3
Brush Fire	4
Hazardous Material Incident	3
Automatic Fire Alarm Response	10
Miscellaneous Call	10
Mutual Aid Call	14
TOTAL NUMBER OF CALLS	62

As shown above, 14 of our calls were for Mutual Aid to other towns. Below is a breakdown by town:

Dublin, 2; Swanzey Center, 3; West Swanzey, 3; Troy, 1; Keene, 4; Bernardston, MA, 1. It should be noted that Marlborough received help from other towns 3 times during 1994.

During 1994, the Fire Wards funded training opportunities for our fire fighters; also, several members attended classes at the Meadowood Fire School.

During Fire Prevention Week, the Fire Department once again presented a program (including handouts and brochures) to several elementary school classes. The students and teachers appreciated the program.

As is customary, the Fire Company sponsored a Halloween parade and costume judging for the elementary school children.

The Fire Wards wish to sincerely thank the Fire Company, the Police Department, the Selectmen, the Ladies Auxiliary to the Fire Department and the townspeople for their continued support and cooperation during the year

MARLBOROUGH FIRE WARDS

Carl Russell, Edward Wilson, Wayne Crowell,
Clarence Batchelder and Linwood Croteau

STATE OF NEW HAMPSHIRE
DEPARTMENT of RESOURCES and ECONOMIC DEVELOPMENT
DIVISION of FORESTS and LANDS
172 Pembroke Road P.O. Box 1856 Concord, New Hampshire 03302-1856

WILLIAM S. BARTLETT, JR.
Commissioner

JOHN E. SARGENT
Director

603-271-2214
FAX: 603-271-2629

REPORT OF TOWN FOREST FIRE WARDEN AND STATE FOREST RANGER

In calendar year 1994, our three (3) leading causes of fires were No Permit, Children and Rekindles of fires where the fire was not properly extinguished.

Violations of RSA 224:27 II, the fire permit law, and the other burning laws of the State of New Hampshire are misdemeanors punishable by fines of up to $2,000 and/or a year in jail. Violators are also liable for all fire suppression costs.

To aid your Forest Fire Warden, Fire Department and State Forest Fire Officials, contact your local Warden or Fire Department to find out if a permit is required. This also helps to prevent unnecessary response to a controlled burn.

Fire Statistics	1994	Average 1990-1993
Number of Fires Reported to State for Cost Share Payment	283	443
Acres Burned	217	246

Suppression cost = $90,000+

Fires Reported by Lookout Towers (1994)		Fires Reported by Detection Aircraft
Fires Reported	588	89
Assists to Other Towers	363	
Visitors	21,309	

Local communities and the State share the cost of suppression on a 50/50 basis. The State of New Hampshire operates 15 fire towers and 3 contract aircraft patrols. This early detection and reports from citizens aid the quick response from the local fire departments.

"REMEMBER, ONLY YOU CAN PREVENT FOREST FIRES!"

Robert B. Stewart
Forest Ranger

Carl E. Russell
Forest Fire Warden

Forest Protection (603) 271-2217
Forest Management (603) 271-3456

Land Management (603) 271-3456
Information & Planning (603) 271-3457

TDD ACCESS: RELAY NH 1-800-735-2964 recycled paper
DIVISION OF FORESTS AND LANDS 603-271-2214

REPORT OF THE CEMETERY COMMITTEE

The cemetery Committee is very pleased with the care given our cemeteries this year beginning with the spring clean-up. The grass was mowed and trimmed and all the brush around the cemeteries was cut. Stones were straightened, some sunken graves filled and seeded, and many of the leaves cleaned up again in the fall to make next spring's clean-up easier.

A large oak tree was removed from Estey Cemetery and two smaller trees from Meeting House Cemetery. Many of the trees around Pine Grove Cemetery have grown into the wrought iron fence and the roots are also causing problems.

The higher than anticipated expense involved in removing the trees did not leave enough money in the budget to repair a section of the fence this year. The money allocated for this project has been encumbered and we hope to have it done in 1995.

Many of the trees that need to be removed before other sections of the fence can be repaired are large pines, some of which are dying. These are being harvested to save the expense of having individual trees removed professionally. The Town will receive the profit from the logs.

I would like to thank Elmer Grover and his able helper Michael Ball for the excellent care they have given our cemeteries this year.

Respectfully submitted,
Doris Wilcox
Chairman, Cemetery Committee

REPORT OF THE MONADNOCK ADVISORY COMMISSION

The Monadnock Advisory Commission is charged by the State of New Hampshire under R.S.A. 258:1 to advise and guide the Department of Resources and Economic Development on management of their lands and leased lands of the Society for the Protection of New Hampshire Forests and the Town of Jaffrey. The lands are located on Mt. Monadnock, Gap Mountain, and Little Monadnock Mountain.

During 1994 the Commission held public meetings in Jaffrey and Troy. In 1995 the commission will hold meetings in other member towns. The staffing of the Old Toll Road area in Jaffrey by the division of Parks and Recreation has been very successful after a full year of operation. The Commission continues to work with the State of New Hampshire to make the use of these unique highlands a pleasant recreational experience.

The public is encouraged to contact their Commission members with suggestions and comments.

Members of the Monadnock Advisory Commission:

Jaffrey:	H. Charles Royce, Peter B. Davis
Dublin:	Betsey Harris, Bruce McClellan
Marlboro:	James Everard, Ernie Linders
Troy:	David Adams, Ira Gavrin
Fitzwilliam:	Daniel J. Leary, Thomas F.Parker

Respectfully submitted,
H. Charles Royce
Chairman

MARRIAGES - 1994

DATE	BRIDE AND GROOM	RESIDENCE OF EACH
01/15/94	DOUGLAS C. ALEXANDER, SR.	MARLBOROUGH
	LINDA M. LANG	MARLBOROUGH
02/12/94	TERENCE SHANNON MARK	WEST SWANZEY
	JENNIFER JEAN WOODWARD	MARLBOROUGH
03/26/94	JONATHAN E. THOIN	MARLBOROUGH
	LORI J. VAN BROCKLIN	MARLBOROUGH
05/07/94	GORDON D. TRUDELLE	MARLBOROUGH
	CAROL L. BLANCHARD	MARLBOROUGH
05/07/94	JAMES P. HARRSEN	MARLBOROUGH
	ELLEN CURRIER	MARLBOROUGH
05/14/94	RODERICK ANDREW WOODWARD	MARLBOROUGH
	SANDRA JANNET ELLS	SURRY
06/18/94	TODD ALAN NEWSTEAD	MARLBOROUGH
	MARION ANNE TEDFORD	MARLBOROUGH
07/22/94	ALAN PAUL KLOTZBIER	MARLBOROUGH
	REBECCA LYNN JACK	FITZWILLIAM
08/06/94	CECIL LOUIS BASHAW	WINCHESTER
	MICHELE NOREEN DEEM	MARLBOROUGH
08/06/94	FRANCIS IGNATIUS CONTON, JR.	MANOMET, MA
	MOLLY MC NEILL	MANOMET, MA
08/06/94	JOHN CEPHUS BRANTLEY	SAVANNAH, GA
	LOUISE ELLA WHEELER	SPRINGFIELD,MA
08/20/94	MARK BIRGER BENSON, JR.	ANN ARBOR, MI
	KATHARINE HELEN JEWETT	ANN ARBOR, MI
09/03/94	DAVID BROWN WILCOX	MARLBOROUGH
	KIM ANN THOMPSON	MARLBOROUGH
09/03/94	ROBERT E. LEE	MARLBOROUGH
	TRACY A. GOODRICH	MARLBOROUGH
10/28/94	JONAH RAINSFORD GOSNELL	MARLBOROUGH
	CATHY LYNN METCALF	MARLBOROUGH
12/15/94	GEORGE MC PHERSON	SAN JOSE, CA
	BONITA A. NIKIFORAKIS	SAN JOSE, CA

BIRTHS - 1994

DATE	CHILD'S NAME	PARENTS' NAMES	PLACE
01/29/94	HEATHER MARIE PAIGHT	WADE PHILIP PAIGHT GINA MARIE PAIGHT	KEENE
01/23/94	MARIAH ALLYSON MITCHELL	DANIEL BRUCE MITCHELL LISA ANN MITCHELL	KEENE
03/29/94	JOSHUA MICHAEL LAFFOND	MICHAEL F. LAFFOND HEIDI FAULKNER LAFFOND	PBORO
05/01/94	LYDIA CECILIA GOODRICH	EDWARD CLARE GOODRICH GILDA LYN GOODRICH	KEENE
06/22/94	MATTHEW BRUCE YARDLEY	RANDALL SCOTT YARDLEY BARBARA ANN YARDLEY	PBORO
09/02/94	OLIVIA OHNESORGE	CLARK HENRY OHNESORGE NANCI KERSTIN OHNESORGE	PBORO
10/04/94	SKYLER AUTUMN MAIN	JAMES MICHAEL MAIN SHANNON DEE MAIN	PBORO
10/26/94	DEVIN C. SCHILLINGER	DENVER C. SCHILLINGER KAREN MARIE KELSEY	MBORO
10/27/94	ELISHA JUNE CARPENTER	ANDREW GENE CARPENTER ROBIN ERICKA WALDEN	KEENE
12/14/94	ALEXANDRA MARIA WILSON	TONY ROCCO WILSON MARIA ANN WILSON	KEENE

DEATHS - 1994

DATE	NAME	PLACE
01/04/94	ERNEST HENRY BEAUREGARD	KEENE
01/05/94	JOAN ELYN EXLEY	MARLBOROUGH
01/13/94	ALEXANDER S. GRENDA	LEBANON
02/17/94	FREDERICK M. KAUPPI	KEENE
04/20/94	WILLARD H. BISSELL	MARLBOROUGH
05/04/94	LEON A. SMITH	KEENE
07/07/94	KATHERINE B. HAGLAND	KEENE
07/12/94	BERNADETTE ANNE DESPRES	KEENE
08/27/94	ANN MARIE DUBUQUE	KEENE
08/27/94	JOSEPHINE LENA CARR	MARLBOROUGH
08/28/94	IRENE M. MORSE	KEENE
09/12/94	CHARLES B. BEAUREGARD	MARLBOROUGH
09/18/94	ADOLPH S. MATTSON	MARLBOROUGH
09/27/94	LAURENE B. HUSTON, III	KEENE
11/15/94	CARROLL W. RICHARDS	MARLBOROUGH

BROUGHT IN FOR BURIAL - 1994

DATE	NAME	PLACE
01/21/94	A. TANNER BANNING	PETERBOROUGH
01/31/94	FLOYD HASTINGS	LEBANON
03/16/94	LINN M. PARKER	KEENE
03/16/94	RUTH MARGARET VIGNEAULT	KEENE
04/15/94	JAMES DI MARCO	PORTLAND,ME
07/18/94	PEARL S. RING	WINCHESTER

School Reports

OFFICERS, TEACHERS & EMPLOYEES OF THE MARLBOROUGH SCHOOL DISTRICT

Edward Goodrich, Jr., Moderator
Oliver F. Derby, Clerk & Treasurer

SCHOOL BOARD

John F. Fletcher, Chair	Term Expires 1995
David R. Durocher	Term Expires 1996
Marjorie J. Shepardson	Term Expires 1997

ADMINISTRATION

Phillip G. McCormack, Ed.D.	Superintendent of Schools
Paul L. Bartolomucci	Assistant Superintendent for Keene
Richard M. Pike	Assistant Superintendent for Towns
Deane B. Haskell	Assistant Superintendent for Business
Patricia Trow Parent	Manager of Personnel Services
Bruce Thielen	Director of Special Education

STAFF

	Degree	Experience
Beverly Monsell	M.Ed.	17 years
Robert Baker	B.S.	13 years
Suellen C. Buffum	B.S.	17 years
Karen Clarke	B.A.	3 years
Donna L. Dearth	M.Ed.	11 years
Linda Frazier	B.E.	19 years
Elizabeth Homeyer	B.E.	12 years
Karen O. Johnson	B.E.	9 years
Patricia J. Kelliher	M.A.	37 years
Hillary Kingsbury	B.A.	5 years
Christine P. LaClair	M.Ed.	14 years
Mary Lou LaCoste	B.E.	32 years
Susan Leach	M.A.	23 years
Dorothy W. Ledwith	B.E.	32 years
Rilda Letourneau	B.S.	0 years
Susan J. Masiello	B.S.	15 years
George H. Mason, Jr.	B.S.	17 years
Ron McIntire	M.A.T.	15 years
Anne Meddaugh	B.S.	15 years
Susan Pomasko	B.S.	2 years
Joyce Puleo	B.S.	5 years
JoAnn Robinson	B.E.	11 years
Lawrence Taylor	B.S.	16 years
Janet Kenney	Secretary	
Maria Ginn	School Nurse, B.S.	
Beverly Straneva	Media Generalist, B.S.	
Tammy Coutts	Chapter I Aide	
Daniel Maravell	Chapter I Aide	
Diana Gallup	Instructional Associate	
Susan E. Mastronunzio	Instructional Associate	
Diane Kelly	Food Service	
Deborah Williams	Food Service	
Daniel Blake	Custodian	
James Machado	Custodian	
John Smith	Lead Custodian	

COMPLIANCE STATEMENT

This school district receives federal financial assistance. In order to continue receiving such federal financial assistance, this school district will not discriminate in their educational programs, activities or employment practices on the basis of race, language, sex, age, or handicapping condition, under the provisions of Title IX of the 1972 Educational Amendments; Section 504 of the Rehabilitation Act of 1973.

Complaints regarding compliance with Title IX regulations should be submitted in writing to the Title IX liaison for School Administrative Unit 29, the Personnel Manager, 34 West Street, Keene, New Hampshire.

Complaints regarding compliance with Rehabilitation Act of 1973 - Section 504 should be submitted in writing to the Director of Special Education, 34 West Street, Keene, New Hampshire.

Phillip G. McCormack, Ed.D.
Superintendent of Schools

CHAIRMAN'S REPORT

Our children represent a commitment by the community to provide the best education possible, and we are fortunate to have such a dedicated staff of teachers at Marlborough School.

It is once again time to vote on our school budget. As you are considering your feelings regarding schools, taxes and the present state of the economy, we urge you to give the topics serious thought before you cast your vote.

Investing in our youth takes courage, strong leadership, and a long-term commitment to the next generation of workers and leaders. We need to make decisions that will be "what's best for kids" in Marlborough. We need to maintain that quality of education that we are truly fortunate to have in our community. We need everyone's *support* and *input* in the years ahead to guarantee that quality education for our children which is so vital to our future as a community, state and nation.

We need strong families and quality schools. Parents are the first teachers and the most important advocates for children. When families are unable to live up to their responsibilities, the schools should be there to help. Our goal should be to make the schools a part of our community, our community a part of our schools, and our families the foundation of both.

The school board has had a challenging year and is facing a bigger challenge for the coming year. The need to provide a quality education for the students of Marlborough has been coupled with the local economy, ever higher taxes, and continued decreases in revenue from the State of New Hampshire.

While we are ever mindful of the taxpayer, I truly believe that our first priority has to be the children of our town.

It's time to stop criticizing our schools and find ways of working together to create the quality education system we all want and that is essential to our economic future. Nothing is more important to the long-term economic growth than the quality of education we provide at all levels.

I would like to thank the members of the community who have taken the time to attend our school board meetings.

The annual school district meeting is scheduled for March 4 at 10:00 a.m.

John F. Fletcher, Chair
Marlborough School Board

MARLBOROUGH GRADUATING CLASS OF 1995

GRADE 8

Charles Balduf
Tanya Brake
Hillary Brosnahan
Sara Butler
Kelly Chagnon
Ariel Despres
Benjamin Everard
Michael Gordon
Daniel Graham
Shannon Haseltine
Ellen Howard
Jared Hutchins
Caitlin LaClair
Erin Luebkeman
Jessica Provenchia
Lucas Redfield
Amanda Richmond
Carah Robbins
Scott Ryan
Courtney Ryll
Christopher Seaver
Michael Shaw
Melissa Swift
Kimberly Ward
Scott White

GRADE 12

Jamie Drown
Penny Frazier
Ross Furlong
Heath Hendrickson
Alice Holst
Christopher Johnson
Kenneth Koehler
Darcy LaClair
Kelly Powers
Miriam Smith
Eric Starkweather
Jason Wilder
Robert Williams

ADMINISTRATIVE REPORT

Problem-solving is a word that characterizes the 1994-1995 school year at Marlborough School. A number of issues have arisen this year that have required a great deal of time, energy, cooperation, and understanding from the staff, school board and community members to resolve. Some of these include how to move from a traditional industrial arts curriculum to a more up-to-date, relevant industrial technology curriculum; how to improve and expand community involvement and cooperation; how to assess student performance and implement changes within the curriculum to improve those areas that need strengthening; and how to develop and adopt a budget that meets the needs of the students (K-12) while, at the same time, responding to the community's ability to fund such a budget.

One of the most significant issues that has been addressed at the school this year is the technology component of the curriculum. The emphasis that has been placed in this area has resulted in a total revamping of the school's technology education program. One of the many positive aspects of this change is that it reflects the desires of the community and staff to provide the students with a program that will significantly help prepare them for the world of the 21st century. As this program improves, students will receive opportunities to participate in learning activities that will challenge their abilities, as well as provide them with the skills needed to perform and compete in the highly technological world in which we now live. Federal grant (Chapter II and Eisenhower) money has been used to purchase equipment as well as support staff training.

A problem facing many school districts relates to the issue of community involvement and cooperation. To deal with this issue, the staff adopted several goals related to improved communication and community participation in school sponsored activities. The initiation of a support group for parents of special education students, the weekly school newsletter, "The Weekly Re/Pre View", articles in the *Marlborough Messenger*, and presentations to various groups reflect some of the staff's efforts to improve communication.

Parent and community volunteerism continues to reinforce the staff's efforts to provide the children with a quality education. Community members continue to work with staff to review and suggest ways in which the curriculum can be improved. The most recent notable example of this is the involvement of, and input received from community members in relation to revisions to the technology program at the school. Mr. Bruce Lyman's initiative and Mr. Norm Tilton's support of this program proved to be extremely valuable.

The work of the Building Facilities Committee, which is comprised of district, SAU 29 and community representatives, is yet another example of ways in which community and school personnel can work together to solve problems. The work of this committee has focused on the ongoing maintenance and safety needs of the building, as well as the need for renovations. This committee has several important issues with which it must deal. Some of these include the determination of the "life expectancy" of the building, additional safety needs, and the development of a preventative maintenance cycle that will minimize the likelihood of unexpected catastrophic repair costs.

The staff has also adopted a goal which commits them to the development of appropriate instruction and assessment that promote success for every child. To attain this goal, the staff has initiated an analysis of the testing and assessment programs (including the recently administered state mandated testing program) at the school. It is investigating ways in which the curriculum should and can be modified to improve student performance, and is devoting time to staff development activities that improve the way in which instruction (especially science, math and language arts) occurs at the school.

Development of the 1995-1996 budget has posed major problems for the staff and school board. Although enrollment at the school has decreased, the overall budget has increased. This is primarily due to an increased enrollment at Keene High School and increased placement/program costs for several disabled students. In the 1994-1995 budget, projected tuition enrollments (high school, special education and collaborative) totalled 80 students. Projected figures for the 1995-1996 budget show an increase of 17 students -- 97 tuition enrollments are included in the proposed budget.

To provide funding for increased tuition costs, the staff and board had to make several very difficult decisions in relation to existing programs, student to teacher ratios, maintenance needs, and needed instructional materials. It is very important that you provide the board with your opinions about the proposed budget. This can be done individually, but maybe more appropriately at the annual district meeting on Saturday, March 4, at 10:00 a.m. I hope to see you there.

Phillip G. McCormack, Ed.D.
Superintendent of Schools

PRINCIPAL'S REPORT

ENROLLMENT COMPARISONS

GRADE	OCT., 1993	OCT., 1994
K	34	18
R	4	4
1	31	32
2	38	26
3	23	33
4	31	24
5	28	30
6	33	32
7	29	30
8	22	25
TOTALS	**273**	**256**

This was a year for the staff to focus on the school and the community. The collaboration between the school and other organizations has benefitted the children. Marlborough's preschool children now have a nursery school program as a result of the Keene YMCA, the Federated Church and the Marlborough School's efforts to bring this program to the community. Eighth grade students participate in a community service project by serving meals at the Friendly Meals program to senior citizens. After participating the first time, many students have asked to return or ask what other community service they might volunteer for. The Big Brothers/Big Sisters Program works with the school to enhance the quality of life for a child in need of an adult friend. While it remains difficult to find adult volunteers, the program is now more active in Marlborough. Stonewall Farm, a local environmental education center, worked with us to develop cost effective educational science programs. Located on the edge of Keene, the farm is easily accessible for day trips. Students actively participate in hands-on environmental studies which include agricultural studies, wetland and pond studies, forestry, and much more.

Since we constantly evaluate our programs and policies, changes were made to create more effective educational programs. The school board supported the staff's request to change the final birthdate for kindergarten entrance to September 30 from December 30. This was a critical step toward ensuring that children are developmentally ready to begin their school experience. New discipline procedures were enacted and proved to be effective. Parents responded enthusiastically to this new plan which provides a clear guideline for students' expected behavior in school. The Instructional Support Team (IST) was established. This is simply a team of staff members who brainstorm with a teacher who asks for assistance with student issues. Since it is not a special education process, it allows for immediate intervention that may help to accommodate a student's needs. Understanding that parents of children with special needs share concerns that are unique to their children, a parent group was organized to support them.

Two new techers joined the faculty this year. Robert Baker, who replaces Holly Stetson, teaches computer skills and technology. Rilda Letourneau teaches kindergarten and takes the place of Karen Clarke who now teaches fifth grade. Also joining the staff this year are: Dan Maravell, Chapter I aide; Melinda Dimick, Nancy Coburn and Pat Lincoln, instructional tutors; and Diane Kelly, cook.

Building maintenance projects included replacing the gymnasium roof, which was completed over the summer months. The shop area, which had become obsolete, was converted into two classrooms for the fifth grade. All of the available space in the building is now being utilized. The computer lab, which was located in an undersized space behind the shop, has been moved to a full-size classroom on the second floor. This move allows students to be closer to the library for research and accommodates larger classes. I am grateful to the members of the building committee who volunteer their time to plan for the future needs of the school.

We have developed a close working relationship with Keene State College through which we mutually benefit. Through the willingness of our teachers to fulfill a professional responsibility to help train aspiring new teachers, our children see first hand the cooperative teaching and learning that we are teaching them. They have the advantage of two adults who collectively bring creativity, enthusiasm and experience to the classroom. The college has also sent professionals to us who present workshops to our teachers, at no cost, and who have also been a valuable resource for some of our parents.

Providing quality education in our school and helping every child to be successful continue to be my priorities.

Beverly A. Monsell, Principal
Marlborough School

MINUTES OF THE ANNUAL SCHOOL DISTRICT MEETING OF THE MARLBOROUGH SCHOOL DISTRICT March 5, 1994

Meeting called to order at 1000 hours, prevailing time by Moderator Edward C. Goodrich, Jr. The colors were presented and the Pledge of Allegiance was led by members of the Marlborough School Student Council. The school chorus then sang "Sing a Song of Peace" and "My Country". The moderator then outlined the ground rules for the meeting and introduced the superintendents, attorney and school principal. It was voted favorably, by acclamation, to allow the staff to answer questions.

ARTICLE 1. Voted favorably by acclamation on the motion of David Durocher, supported by Robert Thibodeau, to receive the reports of agents, auditors, committees and officers as printed in the annual report.

ARTICLE 2. Voted favorably by acclamation on the motion of David Durocher, supported by Robert Thibodeau, that the district raise and appropriate the sum of $2,086,416 dollars for the support of schools, for the payment of salaries of school district officials and agents, and for the payment of the statutory obligations of the District.

ARTICLE 3. Voted favorably by acclamation on the motion of Elliott Pawski, supported by David Durocher, that the district appropriate up to $15,000 from unencumbered surplus funds, if any, remaining on hand at the end of the fiscal year, June 30, 1994, for the purpose of transfer to the Capital Reserve Fund established by voters at the March 9, 1989 district meeting.

ARTICLE 4. Voted favorably by acclamation on the motion of Elliott Pawski, supported by Robert Thibodeau, to pass over this article.

ARTICLE 5. Voted favorably by acclamation on the motion of Robert Thibodeau, supported by David Durocher, that the district create an expendable general trust fund under the provisions of R.S.A. 198:20-c, to be known as the heating system fund for the sole purpose of replacing or upgrading the school's heating system. Furthermore, to name the school board as agents to expend the principal and/or income therefrom for the purposes of the trust.

ARTICLE 6. Voted favorably by acclamation on the motion of Robert Thibodeau, supported by David Durocher, that the district raise and appropriate the sum of $50,000 to be placed in the heating system fund, established by the voters on March 5, 1994, said sum to be paid from the surplus on hand June 30, 1994, prior payment pursuant to Article 3, to the extent sufficient, and the balance of the funds necessary to meet the appropriation of $50,000 to be raised in taxes in the 1994-1995 school year.

ARTICLE 7. Voted favorably by acclamation on the motion of Robert Thibodeau, supported by Elliott Pawski, that the meeting be adjourned. The meeting was adjourned at 1044 hours on March 5, 1994.

Attest:

Oliver F. Derby, Clerk
Marlborough School District

A true copy attest:

Oliver F. Derby

NEW HAMPSHIRE SCHOOL ADMINISTRATIVE UNIT 29 ADMINISTRATIVE SALARIES 1993 - 1994

	Supt.	Asst. Supt. Keene	Asst. Supt. Towns	Asst. Supt. Business
Chesterfield	$ 8,622	$13,297	$11,797	$ 7,004
Harrisville	2,370	3,507	3,112	1,925
Keene	52,047	30,766	27,295	42,277
Marlborough	3,788	6,424	5,699	3,077
Nelson	1,447	3,172	1,927	1,175
Westmoreland	3,337	5,366	4,760	2,711
	$71,611	**$61,532**	**$54,590**	**$58,169**

Plus 5.5% annuity for each
Travel at $ .28/mile

MINUTES OF ANNUAL SCHOOL DISTRICT MEETING OF THE MARLBOROUGH SCHOOL DISTRICT FOR THE ELECTION OF OFFICERS March 8, 1994

The meeting was called to order at 1300 hours, prevailing time, on March 8, 1994, by Moderator Edward C. Goodrich, Jr. The meeting was declared open under Article 1 for the election of officers from 1300 hours to 2100 hours.

The following transmittal was received from the Town Clerk giving the results of the election on March 8, 1994:

> At a legal meeting of the voters of the Town of Marlborough, Cheshire County, State of New Hampshire, held on Tuesday, March 8, 1994, the following votes of those present and qualified to vote for Marlborough School District officials were by them in open meeting given to the Moderator, and said Moderator, in said meeting, in the presence of the Clerk and other election officials, and assisted by them, sorted and counted said votes and after the counting was completed made a public declaration of the whole number of votes cast, with the name of every person voted for and the number of votes for each person as follows:
>
> NUMBER OF NAMES ON REGULAR CHECKLIST 1119
>
> TOTAL NUMBER OF MARLBOROUGH SCHOOL DISTRICT BALLOTS CAST
> REGULAR 325
> ABSENTEE 11
>
> MEMBER OF SCHOOL BOARD (Three Years)
> Marjorie J. Shepardson Had 240 votes
> Robert J. Thibodeau Had 70 votes
> John F. Fletcher Had 5 votes
>
> MEMBER OF SCHOOL BOARD (One Year)
> John F. Fletcher Had 196 votes
> Elliott B. Pawski Had 124votes
> Robert J. Thibodeau Had 6 votes
>
> A true record, attest: A true copy of record, attest:
>
> *Patricia R. Derby* *Oliver F. Derby*
> *Town Clerk* *School District Clerk*

Voted favorably by acclamation on the motion of Patricia R. Derby, supported by Charlotte M. Crowell, that the meeting be adjourned. The meeting was adjourned at 2300 hours on March 8, 1994.

A true copy attest: Attest:

Oliver F. Derby *Oliver F. Derby*
District Clerk *District Clerk*

MINUTES OF THE SPECIAL SCHOOL DISTRICT MEETING OF THE MARLBOROUGH SCHOOL DISTRICT Held on October 11, 1994

The meeting was opened at 1905 hours on October 11, 1994 by Moderator Edward C. Goodrich, Jr. The moderator led the assembly in the Pledge of Allegiance. Introductions were made by the moderator and the chairman of the school board. The assembly approved by acclamation the request of the moderator to allow personnel from Supervisory Union 29 to speak. The warrant was read by the moderator.

ARTICLE 1. Voted favorably by ballot on the motion of John F. Fletcher, supported by David Durocher, that the District ratify and agree to be bound by the cost provisions of a three-year collective bargaining agreement negotiated between the Marlborough School Board and the Marlborough Teachers Association covering the years 1994-1995, 1995-1996, and 1996-1997, wherein the proposed total cost increases of salary, benefits and related costs for the 1994-1995 year equal $25,199.00 of which $19,392.00 or approximately 3 percent represents a salary increase, and for 1995-1996 a total cost of $36,800.00 of which $26,579.00 or approximately 4 percent represents a salary increase; and for 1996-1997 a total of $46,895.00 of which $34,551.00 or approximately 5 percent equals a salary increase and to raise and appropriate the sum of $25,199.00 representing the funds required to fund the salary and benefit increases for the 1994-1995 school year. The total number of ballots cast were 104. Ballots in favor of the motion were 57. Those opposed were 47. The moderator declared that Article 1 had passed.

ARTICLE 2. Voted favorably by acclamation on the motion of Lawrence Robinson, supported by Glover Howe, that the meeting be adjourned. The meeting was adjourned at 1930 hours.

A true copy attest: Attest:

Oliver F. Derby *Oliver F. Derby*

District Clerk District Clerk

STATE OF NEW HAMPSHIRE

SCHOOL WARRANT

To the inhabitants of the school district in the Town of Marlborough qualified to vote in District affairs:

You are hereby notified to meet at the Elementary School Gymnasium in said District on the 14th day of March, 1995, at 1:00 O'Clock in the afternoon to bring in your votes for the election of school district officers. The polls will open not later than 1:00 p.m., nor close earlier than 9:00 p.m.

ARTICLE 1: To choose all necessary school district officers:

A member of the school board for a three-year term

Given under our hands at said Marlborough, this 1st day of February, 1995.

John F. Fletcher, Chair
David R. Durocher
Marjorie J. Shepardson

STATE OF NEW HAMPSHIRE

SCHOOL WARRANT

To the inhabitants of the school district in the Town of Marlborough qualified to vote in District affairs:

You are hereby notified to meet at the Marlborough Elementary School in said District on the 4th day of March, 1995, at 10:00 a.m. to act upon the following articles:

ARTICLE 1: To hear the reports of agents, auditors, committees or officers chosen and to pass any vote relating thereto.

ARTICLE 2: To see if the District will vote to appropriate and withdraw from the Capital Reserve Fund established by the voters of the District at the March, 1989 District Meeting, the sum of Eight Thousand ($8,000.00) Dollars for the purpose of paying for exterior door replacement, or to take any other action in relation thereto. *(The school board supports favorable action on this warrant article.)*

ARTICLE 3: To see if the District will vote to change the purpose of the Capital Reserve Fund established by the voters of the District at the March, 1989 District Meeting, following the withdrawal of funds as voted in Article 2, to the purpose of funding the special education needs of the District pursuant to RSA 35:16, and to authorize the school board as agents of the District to withdraw Thirty Thousand ($30,000.00) Dollars for said purpose, or to take any other action in relation thereto. (Passage of this article requires a two-thirds vote.) *(The school board supports favorable action on this warrant article.)*

ARTICLE 4: To see if the District will vote to divide the Expendable General Trust Fund established by the voters of the District at the March, 1994 District Meeting for the purpose of upgrading or replacing the school's heating system into two trusts wherein one trust will be known as the 1995 Expendable General Trust Fund for Special Education and High School Tuition Costs, and the second trust will be known as the 1995 Expendable Trust Fund for Heating System Repairs, and to withdraw from the 1994 Expendable General Trust Fund the sum of Twenty-Five Thousand ($25,000.00) Dollars and to appropriate it to the 1995 Expendable General Trust Fund for Special Education and High School Tuition Costs; the balance of said 1994 Expendable General Trust Fund to be appropriated to the 1995 Expendable General Trust Fund for Heating System Repairs, or to take any other action in relation thereto. (Passage of this article requires a two-thirds vote.) *(The school board supports favorable action on this warrant article.)*

ARTICLE 5: To see if the District will vote to authorize and empower the school board to borrow up to Thirteen Thousand, Eight Hundred Fifty-Five ($13,855.00) Dollars representing the State of New Hampshire share of special education costs for the 1994-1995 school year pursuant to R.S.A. 198:20-D upon such terms and conditions as the school board determines in the best interests of the District; said sum together with the costs of borrowing to be repaid by the State of New Hampshire, pursuant to R.S.A. 186:C-18, or to take any other action in relation thereto. *(The school board supports favorable action on this warrant article.)*

ARTICLE 6: To see what sum of money the District will vote to raise and appropriate to fund the anticipated deficit in the 1994-1995 budget, resulting from unanticipated special education and high school tuition costs, or to take any other action in relation thereto. *(The school board supports favorable action on this warrant article.)*

ARTICLE 7: To see if the District will vote to authorize and empower the school board to borrow up to Twenty-Three Thousand Five Hundred ($23,500.00) Dollars representing the State of New Hampshire share of special education costs for the 1995-1996 school year pursuant to R.S.A. 198:20-D upon such terms and conditions as the school board determines in the best interests of the District; said sum together with the costs of borrowing to be repaid by the State of New Hampshire, pursuant to R.S.A. 186:C-18, or to take any other action in relation thereto. *(The school board supports favorable action on this warrant article.)*

ARTICLE 8: To see what sum of money the District will vote to raise and appropriate for the support of schools, for the salaries of school district officials and agents, and for the statutory obligations of the District, or to take any other action in relation thereto. *(The school board supports favorable action on this warrant article.)*

ARTICLE 9: To see if the District will authorize and empower the school board to develop a fee system for Marlborough high school students bussed to Keene High School, or to take any other action in relation thereto. *(The school board supports favorable action on this warrant article.)*

ARTICLE 10: (By Petition) To see if the voters of the Marlborough School District will vote to increase the representation on the Marlborough School Board to five members, or to take any other action in relation thereto.

ARTICLE 11: To transact any other business which may legally come before this meeting.

Given under our hands at said Marlborough this 16th day of February, 1995.

John F. Fletcher, Chair
David R. Durocher
Marjorie J. Shepardson

MARLBOROUGH SCHOOL DISTRICT

ANNUAL SCHOOL DISTRICT MEETING

PROPOSED 1995-1996 BUDGET

MARCH 4, 1995

MARLBOROUGH SCHOOL DISTRICT
1995/96 PROPOSED BUDGET

EXPENDITURE ACCOUNTS

	1994-95 BUDGET	1995-96 BUDGET	% CHANGE
REGULAR INSTRUCTION			
Salaries	$598,307	$562,792	
Fringe Benefits	$128,400	$129,321	
Environmental Education	$2,240	$0	
Repair Equipment	$1,050	$600	
High School Tuition	$454,370	$548,046	
Materials	$24,977	$20,950	
Equipment/Software	$3,585	$1,221	
TOTALS	**$1,212,929**	**$1,262,930**	**4.12%**
SPECIAL EDUCATION			
Salaries	$74,799	$109,159	
Fringe Benefits	$23,791	$31,011	
OT/PT	$18,000	$12,960	
Tuition	$99,522	$168,054	
Materials	$510	$923	
TOTALS	**$216,622**	**$322,107**	**48.70%**
EXTRACURRICULAR			
Salaries	$3,330	$300	
Fringe Benefits	$25	$52	
Assemblies/Officials	$1,645	$1,780	
Materials	$704	$700	
Equipment/Uniforms	$1,430	$0	
Other	$100	$245	
TOTALS	**$7,234**	**$3,077**	**-57.46%**
ATTENDANCE SERVICES			
Salaries	$100	$100	
Travel	$0	$0	
TOTALS	**$100**	**$100**	**0.00%**

	1994-95 BUDGET	1995-96 BUDGET	% CHANGE
GUIDANCE SERVICES			
Salaries	$38,967	$39,740	
Fringe Benefits	$10,622	$11,469	
Testing/Evaluation	$1,800	$1,800	
Materials	$402	$1,112	
TOTALS	**$51,791**	**$54,121**	**4.50%**
HEALTH SERVICES			
Salaries	$14,877	$16,025	
Fringe Benefits	$1,822	$1,354	
Physician Services	$1,600	$1,600	
Materials	$625	$687	
Dues/Fees	$80	$80	
TOTALS	**$19,004**	**$19,746**	**3.90%**
PSYCH/SPEECH PROGRAM	$19,368	$25,820	
TOTALS	**$19,368**	**$25,820**	**33.31%**
STAFF DEVELOPMENT			
Salaries/Bene-Curr Devel.	$2,045	$994	
Course Reimbursement	$4,500	$4,750	
Conference/Workshops	$900	$400	
Materials	$100	$0	
In-Service Training	$400	$400	
TOTALS	**$7,945**	**$6,544**	**-17.63%**
MEDIA SERVICES			
Salaries	$22,318	$12,020	
Fringe Benefits	$8,108	$1,016	
Media Services	$1,726	$2,027	
Repair Equipment	$500	$500	
Materials	$3,908	$1,605	
Equip/Furniture	$250	$371	
TOTALS	**$36,810**	**$17,539**	**-52.35%**

	1994-95 BUDGET	1995-96 BUDGET	% CHANGE
SCHOOL BOARD/SAU			
Salaries	$3,600	$3,610	
Salary Pool/Benefit Pool	$1,957	$0	
Fringe Benefits	$291	$276	
Services	$9,570	$5,570	
Insurance/Advertising	$1,585	$1,793	
Dues	$2,291	$2,308	
Other Expenses	$2,500	$2,500	
SAU #29	$149,477	$145,204	
TOTALS	**$171,271**	**$161,261**	**-5.84%**
SCHOOL ADMINISTRATION			
Administrative Stipend	$1,500	$1,500	
Principal's Salary	$47,000	$42,732	
Secretary's Salary	$19,970	$20,767	
Fringe Benefits	$14,967	$15,767	
Services	$6,277	$7,412	
Materials	$1,265	$0	
Equip/Furniture	$999	$0	
Dues/Fees	$625	$0	
TOTALS	**$92,603**	**$88,178**	**-4.78%**
BUILDING SERVICES			
Salaries	$40,409	$37,964	
Fringe Benefits	$16,155	$16,221	
Maintenance Services	$27,306	$10,616	
Insurance	$9,076	$7,489	
Supplies	$5,340	$5,340	
Bottled Gas	$900	$900	
Electricity	$13,356	$17,770	
Heat	$11,250	$10,500	
Equipment	$700	$0	
TOTALS	**$124,492**	**$106,800**	**-14.21%**
PUPIL TRANSPORTATION			
Regular Transportation	$69,789	$72,059	
Field Trips/Athletics	$4,568	$0	
Special Needs Transportation	$22,079	$46,589	
TOTALS	**$96,436**	**$118,648**	**23.03%**

	1994-95 BUDGET	1995-96 BUDGET	% CHANGE
STAFF SERVICES			
Special Retirement	$1,175	$0	
Staff Physicals	$693	$1,190	
TOTALS	$1,868	$1,190	-36.30%
OTHER EXPENSES			
Trust Funds/Scholarships	$3,700	$3,700	
Building Use/Requirements	$0	$0	
TOTALS	**$3,700**	**$3,700**	**0.00%**
DEBT SERVICES			
Principal	$0	$0	
Interest on Catastrophic Aid Borrowing	$0	$1,121	
TOTALS	**$0**	**$1,121**	**0.00%**
FUND TRANSFERS			
Federal Programs	$2,442	$5,591	
School Lunch	$47,000	$55,000	
TOTALS	**$49,442**	**$60,591**	**22.55%**
GRAND TOTALS	**$2,111,615**	**$2,253,473**	**6.72%**

MARLBOROUGH SCHOOL DISTRICT
1995/96 PROPOSED BUDGET

ANTICIPATED REVENUE

	1994/95	1995/96	PERCENTAGE CHANGE
Unreserved Fund Balance	$9,785	$0	
Amount Raised By Taxes	$1,921,980	$2,016,337	4.91%
Interest	$4,800	$2,500	-47.92%
Lunch Local	$32,000	$35,000	9.38%
Trust Funds-Scholarships	$2,700	$2,700	0.00%
Trust Funds	$1,000	$1,000	0.00%
Services to Other LEAs	$9,323	$10,205	9.46%
Other Local Revenue	$0	$0	0.00%
NH Foundation Aid	$72,290	$104,494	44.55%
NH Building Aid	$10,133	$10,133	0.00%
NH Handicapped Aid	$0	$23,500	0.00%
NH Child Nutrition	$1,000	$1,500	50.00%
Medicaid Reimbursement	$1,000	$1,000	0.00%
Gas Tax Refund	$500	$500	0.00%
Collaborative	$0	$0	0.00%
Lunch-Federal	$14,000	$18,500	32.14%
Other Federal	$31,104	$26,104	-16.08%
Transfer from Cap Reserve	$0	$0	0.00%
TOTALS	**$2,111,615**	**$2,253,473**	**6.72%**

Form F4

Please follow the accompanying instructions carefully.

NEW HAMPSHIRE STATE DEPARTMENT OF EDUCATION
COMPUTER & STATISTICAL SERVICES
CONCORD

MARLBOROUGH
District

REPORT OF SCHOOL DISTRICT TREASURER
for the
Fiscal Year July 1, 19 93 to June 30, 19 94
Return Original to State Department of Education Prior to July 15.

SUMMARY

Cash on Hand July 1, 19 93 (Treasurer's bank balance)		$ 119,749.02
Received from Selectmen (Include only amounts actually received)		
Current Appropriation	1,846,463.00	
Deficit Appropriation		
Balance of Previous Appropriations		
Advance on Next Year's Appropriation		
Received from Lunch and Milk Sales	31,113.89	
Revenue from State Sources	163,553.74	
Revenue from Federal Sources		
Received from Tuitions		
Received as income from Trust Funds and Scholarships	3,317.48	
Received from Interest on Bank Deposits	1,995.42	
Received from Sale of Notes and Bonds (Principal only)		
Received from Fun and Games	.29	
Received from Capital Reserve Funds		
Received from all Other Sources	44,105.51	
TOTAL RECEIPTS		$ 2,090,549.33
TOTAL AMOUNT AVAILABLE FOR FISCAL YEAR (Balance and Receipts)		2,210,298.35
LESS SCHOOL BOARD ORDERS PAID		2,056,128.82
BALANCE ON HAND JUNE 30, 19 94 (Treasurer's Bank Balance)		$ 154,169.53

July 15 19 94

Olive F Darby
District Treasurer

AUDITORS' CERTIFICATE

This is to certify that we have examined the books, vouchers, bank statments and other financial records of the treasurer of the school district of _____ of which the above is a true summary for the fiscal year ending June 30, 19 ____, and find them correct in all respects.

_____ 19 ____ Auditors _____

GIVE DETAILED STATEMENT OF RECEIPTS ON OTHER SIDE

For Office Use Only

Cl.	U.	Dist.	Loc.

DETAILED STATEMENT OF RECEIPTS

	DATE	FROM WHOM	DESCRIPTION	AMOUNT	OFFICE USE ONLY
1		Town of Marlborough	Appropriation	1,846,463.00	
2		School Lunch Dept.	Lunch & Milk Sales	31,113.89	
3		State Treasurer	Road Tolls	194.94	
4			Medicaid Reimb	123.75	
5			Sec 4 Food	18,736.00	
6			Found Aid	94,173.45	
7			Basic Sped	15,499.85	
8			Building Aid	10,580.52	
9			Block Grant	3,041.50	
10			Chapter 1	21,203.73	
11		Trustees of Marlborough	Scholarship Reimb	2,775.00	
12			School Fund Income	542.48	
13		FNH Bank	Interest	1,995.42	
14		School Board	Fun and Games	.29	
15		Various	Refunds & Reimb.	44,102.51	
16		District Clerk	Filing Fees	3.00	
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		TOTAL RECEIPTS DURING YEAR		2,090,549.33	

Plodzik & Sanderson Professional Association

193 North Main Street Concord, N.H. 03301 (603) 225-6996

INDEPENDENT AUDITOR'S REPORT ON FINANCIAL PRESENTATION

To the Members of the School Board
Marlborough School District
Marlborough, New Hampshire

We have audited the accompanying general purpose financial statements of the Marlborough School District as of and for the year ended June 30, 1994, as listed in the table of contents. These general purpose financial statements are the responsibility of the School District's management. Our responsibility is to express an opinion on these general purpose financial statements based on our audit.

We conducted our audit in accordance with generally accepted auditing standards. Those standards require that we plan and perform the audit to obtain reasonable assurance about whether the general purpose financial statements are free of material misstatement. An audit includes examining, on a test basis, evidence supporting the amounts and disclosures in the general purpose financial statements. An audit also includes assessing the accounting principles used and significant estimates made by management, as well as evaluating the overall general purpose financial statement presentation. We believe that our audit provides a reasonable basis for our opinion.

As described in Note 1B, the general purpose financial statements referred to above do not include the General Fixed Assets Account Group, which should be included to conform with generally accepted accounting principles. The amount that should be recorded in the General Fixed Assets Account Group is not known.

In our opinion, except for the effect on the financial statements of the omission described in the preceding paragraph, the general purpose financial statements referred to above present fairly, in all material respects, the financial position of the Marlborough School District as of June 30, 1994, and the results of its operations and cash flows of its nonexpendable trust funds for the year then ended in conformity with generally accepted accounting principles.

Our audit was made for the purpose of forming an opinion on the general purpose financial statements taken as a whole. The combining and individual fund financial statements and schedules listed in the table of contents are presented for purposes of additional analysis and are not a required part of the general purpose financial statements of the Marlborough School District. Such information has been subjected to the auditing procedures applied in the audit of the general purpose financial statements and, in our opinion, is fairly presented in all material respects in relation to the general purpose financial statements taken as a whole.

October 24, 1994

PLODZIK & SANDERSON
Professional Association

TOWN OF MARLBOROUGH
P.O. Box 487 149 Main St.
MARLBOROUGH, NH 03455-0487

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